

Shire of Northam Heritage, Commerce and Lifestyle

## Shire of Northam

### **Minutes**

Audit & Risk Management

**Committee Meeting** 

23 February 2023



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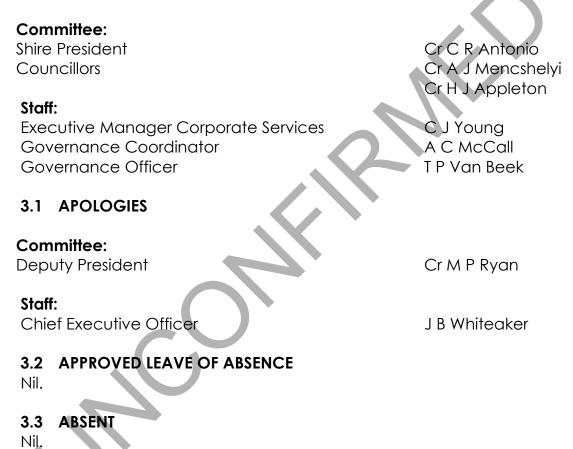
#### 1. DECLARATION OF OPENING

The Shire President, Cr C R Antonio, declared the meeting open at 5.03pm.

#### 2. ACKNOWLEDGEMENT TO COUNTRY

The Shire of Northam would like to acknowledge the Traditional Owners of the land on which we meet, the Ballardong and Whadjuk people of the Nyoongar nation and pay our respects to Elders, past, present and emerging.

#### 3. ATTENDANCE



#### 4. DISCLOSURE OF INTERESTS

Nil.

Members should fill in Disclosure of Interest forms for items in which they have a financial, proximity or impartiality interest and forward these to the Presiding Member before the meeting commences.

As defined in section 5.60A of the Local Government Act 1995, a **financial interest** occurs where a Councillor / Committee Member, or a person with whom the Councillor / Committee Member is closely associated, has a direct





or indirect financial interest in the matter. That is, the person stands to make a financial gain or loss from the decision, either now or at some time in the future.

As defined in section 5.61 of the Local Government Act 1995, an **indirect financial** interest includes a reference to a financial relationship between that person and another person who requires a Local Government decision in relation to the matter.

As defined in section 5.60B of the Local Government Act 1995, a person has a **proximity interest** in a matter if the matter concerns a proposed change to a planning scheme affecting land that adjoins the person's land; or a proposed change to the zoning or use of land that adjoins the person's land; or a proposed development (as defined in section 5.63(5)) of land that adjoins the person's land.

As defined in 34C of the Local Government (Administration) Regulations 1996, an **impartiality interest** means an interest that could, or could reasonably be perceived to, adversely affect the impartiality of the person having the interest and includes an interest arising from kinship, friendship or membership of an association.

#### 5. CONFIRMATION OF MINUTES

#### 5.1 COMMITTEE MEETING HELD ON 16 DECEMBER 2022

**RECOMMENDATION / COMMITTEE DECISION** 

Minute No: AU.241

Moved: Cr Appleton Seconded: Cr Mencshelyi

That the minutes of the Audit & Risk Management Committee meeting held on 16 December 2022 be confirmed as a true and correct record of that meeting.

CARRIED 3/0



#### 6. COMMITTEE REPORTS

#### 6.1 MONTHLY COMPLIANCE REPORT

| File Reference:        | 1.6.1.6                                      |
|------------------------|--|
| Reporting Officer:     | Alysha McCall, Acting Governance Coordinator |
| Responsible Officer:   | Jason Whiteaker, Chief Executive Officer     |
| Officer Declaration of | Nil  |
| Interest:              |  |
| Voting Requirement:    | Simple Majority                              |
| Press release to be    | No   |
| issued:                |  |

#### BRIEF

This report provides Council with an overview of the Shire's monthly compliance activities.

#### ATTACHMENTS

Attachment 1: Compliance Calendar and Creditors Checklist

#### A. BACKGROUND / DETAILS

Under the Local Government (Audit) Regulations 1996, a Local Government is required to carry out a Compliance Audit for the period 1 January to 31 December of each year. To ensure compliance and to strengthen the auditing in key areas on a more regular basis, the Shire has implemented a monthly Compliance Calendar where specific activities and statutory requirements are audited internally.

#### **B. CONSIDERATIONS**

#### B.1 Strategic Community / Corporate Business Plan

Performance Area: Performance.

- Outcome 12: Excellence in organisational performance and customer service.
- Objective 12.1: Maintain a high standard of corporate governance and financial management.
- Priority Action 12.1.4: Provide internal auditing capabilities (including providing additional human or financial resources) and publish findings annually.

### **B.2** Financial / Resource Implications

N/A.

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#### B.3 Legislative Compliance

There is no legislative requirement to maintain a Compliance Calendar, however it is considered best practice and covers the following Regulations:

- Local Government (Functions and General) Regulations 1996;
- Local Government (Administration) Regulations 1996;
- Local Government (Elections) Regulations 1997;
- Local Government (Audit) Regulations 1996;
- Local Government (Rules of Conduct) Regulations 2007.

#### **B.4** Policy Implications

Nil.

#### B.5 Stakeholder Engagement / Consultation

Nil.

#### B.6 Risk Implications

| Risk Category           | Description  | Rating<br>(consequence<br>x likelihood) | Mitigation Action                                      |
|-------------------------|--|---|--|
| Financial               | Ability to misuse<br>funds.                        | Rare (2)x<br>Medium (3) =               | Compliance<br>calendar assists to                      |
| Health Safety           | N/A  | Low (3)                                 | ensure compliance                                      |
| Reputation              | N/A  |   |  |
| Service<br>Interruption | N/A  |   |  |
| Compliance              | Staff not following<br>legislative<br>requirements | Rare (2)x<br>Medium (3) =<br>Low (3)    | Compliance<br>calendar assists to<br>ensure compliance |
| Property                | N/A  |   |  |
| Environment             | N/A  |   |  |

#### B.7 Natural Environment Considerations

N/A

#### C. OFFICER'S COMMENT

The monthly Compliance Calendar is an effective tool to assist in populating the Annual Compliance Audit Return (CAR) and enhances the Shire's ability to identify and manage issues which may arise during the year, in a timely manner.

Included in the Compliance Calendar is a random audit of Creditors to ensure compliance with the Shire's purchasing policy and the requirements of the *Local Government Act* 1995



| Month    | Item                            | %<br>Compliance | Non-Compliance  |
|----------|---------------------------------|-----------------|---|
|          | Internal<br>Compliance<br>Audit | 97%             | One (1) non-compliance relating<br>to the Delegated Authority<br>Register not being updated for a<br>multiple cat application.  |
| December | Random<br>Creditor<br>Check     | 90%             | EFT for Pavement Management<br>Services is non-compliant due to<br>only 1 quote being obtained with<br>no justification attached to the<br>purchase order. 3 quotes are<br>required when purchases of this<br>value are made.   |
| January  | Internal<br>Compliance<br>Audit | 94%             | Non-compliances relate to:<br>RFT 01 of 2023 - Cemetery Grave<br>Digging lists a closing date of 8<br>March in Vendor Panel however<br>the register lists this as 8 February<br>2023. No extension of time has<br>been recorded.<br>BCITF levy not being paid by the<br>required date.<br>BSL not being paid by the required<br>date.<br>Information being provided to the<br>Valuer General by the due date. |
|          | Random<br>Creditor<br>Check     | 100%            | Nil.  |

#### 2022/23 Compliance Calendar

#### **RECOMMENDATION / COMMITTEE DECISION**

Minute No: AU.242

Moved: Cr Mencshelyi Seconded: Cr Appleton

That Council receive the update as provided in the monthly Compliance Calendar Report.

CARRIED 3/0



Clarification was sought in relation to:

- Why the non-compliance for the multiple cat applications in the Delegated Authority Register occurred? The Governance Coordinator advised that the relevant staff had not been updating the Delegated Authority Register. Since identifying this issue it has been communicated and rectified by staff.
- How did the non-compliance occur in relation to the tender for Pavement Management Services?
   The Governance Coordinator advised that as it was a tender the number of quotes received depended on the number of companies who applied for tender. In this instance only one quote was received and a file not should have been completed to justify this, which did not occur. The policy in relation to tenders and quotations will be reviewed in the coming months.
- Did the Community Emergency Services Manager complete their Primary Return in the allotted timeframe? The Governance Coordinator confirmed that they did.



#### December 2022 – Creditor Check

| EFT #    | Creditor                             | Invoice<br>Amount | Invoice Date |       | Order        |            | Signing Officer | Purchasing<br>Procedure<br>Checklist<br>attached and<br>completed<br>correctly | Date of order<br>prior to date<br>of invoice |
|----------|--------------------------------------|-------------------|--------------|-------|--------------|------------|-----------------|--|--|
|          | MORRIS PEST & WEED CONTROL           | \$ 3,615.70       |              |       |              | 10/10/2022 |                 | YES  | YES  |
|          |                                      |                   |              |       |              |            |                 | YES  |  |
| EFT45812 | VENDOR PANEL                         | \$ 6,836.02       | 17/11/2022   |       | \$ 6,836.02  |            |                 | YES  | YES  |
| EFT45819 | AVON WASTE                           | \$ 4,092.00       | 21/11/2022   | 68665 | \$ 4,092.00  | 21/10/2022 | J JURMANN       | YES  | YES  |
| EFT45834 | KENNARDS HIRE PTY LTD                | \$ 2,550.00       | 28/11/2022   | 68949 | \$ 5,610.00  | 10/11/2022 | S LEOTTA        | YES  | YES  |
| EFT45883 | BLACKWELL PLUMBING & GAS PTY LTD     | \$ 2,398.00       | 7/12/2022    | 68925 | \$ 2,398.00  | 9/11/2022  | D EMERY         | YES  | YES  |
| EFT45887 | BUNNINGS BUILDING SUPPLIES P/L       | \$ 2,062.14       | 22/11/2022   | 69013 | \$ 2,062.14  | 16/11/2022 | I KEILY         | YES  | YES  |
| EFT45895 | COMBINED TYRES PTY LTD               | \$ 1,540.00       | 31/08/2022   | 67697 | \$ 1,540.00  | 15/08/2022 | K HOPKINS       | YES  | YES  |
| EFT45901 | DCM CARPENTRY & MAINTENANCE          | \$ 3,135.00       | 11/12/2022   | 69236 | \$ 3,135.00  | 2/12/2022  | D EMERY         | YES  | YES  |
| EFT45911 | G.S. BEVERIDGE & L.P.NOTTLE          | \$ 7,831.00       | 1/12/2022    | 66812 | \$ 7,831.00  | 15/06/2022 | K HOPKINS       | YES  | YES  |
| EFT45939 | PAVEMENT MANAGEMENT SERVICES PTY LTD | \$ 85,898.59      | 29/04/2022   | 63268 | \$ 85,898.59 | 25/08/2021 | C KLEYNHANS     | NO   | YES  |





#### January 2023 – Creditor Check

| EFT #    | Creditor                                 | Invoice<br>Amount | Invoice Date | Order # | Order        |            | Signing Officer |     | Date of order<br>prior to date<br>of invoice |
|----------|--|-------------------|--------------|---------|--------------|------------|-----------------|-----|--|
| EFT46054 | ADVANCED TRAFFIC MANAGEMENT (WA) PTY LTD | \$2,853.13        | 23/12/2022   | 69482   | \$2,853.13   | 23/12/2022 | S LEOTTA        | YES | YES  |
| EFT46065 | CCD-ALLIANCE                             | \$30,204.90       | 16/08/2022   | 65156   | \$33,561.00  | 20/01/2022 | C YOUNG         | YES | YES  |
| EFT46074 | DRACO AIR PTY LTD                        | \$242.00          | 19/12/2022   | 69438   | \$242.00     | 16/12/2022 | S MOORHEAD      | YES | YES  |
| EFT46100 | POOLSHOP ONLINE PTY LTD                  | \$1,715.00        | 12/12/2022   | 69048   | \$1,715.00   | 17/11/2022 | D JUPP          | YES | YES  |
| EFT46115 | WCP CIVIL PTY LTD                        | \$209,029.18      | 30/11/2022   | 65826   | \$601,400.27 | 15/03/2022 | J WHITEAKER     | YES | YES  |
| EFT46137 | AVON WASTE                               | \$40,567.16       | 16/12/2022   | 67063   | \$990,390.18 | 1/07/2022  | J WHITEAKER     | YES | YES  |
| EFT46156 | FRONTLINE FIRE & RESCUE EQUIPTMENT       | \$10,309.20       | 25/11/2022   | 69317   | \$10,309.20  | 8/12/2022  | J JURMANN       | YES | YES  |
| EFT46226 | PIZZA JOE'S WOODFIRED PIZZA              | \$2,100.00        | 13/01/2023   | 69595   | \$2,100.00   | 10/01/2023 | I KIELY         | YES | YES  |
| EFT46263 | DCM CARPENTRY & MAINTENANCE              | \$110.00          | 8/01/2023    | 69478   | \$110.00     | 22/12/2022 | C JUPP          | YES | YES  |
| EFT46297 | SOUTHERN CROSS AUSTEREO PTY LTD          | \$55.00           | 31/12/2022   | 68198   | \$16,077.60  | 16/09/2022 | V WILLIAMS      | YES | YES  |



|                           |                                     | PROCESS    |  |  |  |  |
|---------------------------|-------------------------------------|------------|--|--|--|--|
| SOURCE                    | Section                             | OWNER      | ACTIVITY DESCRIPTION                                   | COMPLIANACE ACCOUNTABILITY                     | SCHEDULE   | COMMENTS   |
|                           |                                     |            |  |  |  |  |
|                           | C2 F2 Commencial Fortunation        | 650        |  | trading undertakings, if so has section 3.59   |  |  |
| Local Government Act 1995 | S3.59 - Commercial Enterprises      | CEO        | been complied with                                     | (is not more than 12 months ald                | Monthly  | No.  |
| Local Government Act 1995 | \$5.16                              | CEO        | Is the delegations register current                    | (le not more than 12 months old                | Annually -June   | Yes.   |
|                           |                                     |            | Where an elected member disclos                        | ed a financial interest, did they leave the    |  |  |
| Local Government Act 1995 | \$5.67                              | CEO        |  | cussion or decision making on the item         | Monthly  | Yes. Cr Tinetti declared an interest and left the meeting.         |
| Local Government Act 1999 | 55.67                               | 220        | *  | and staff disclosures of impartiality made at  | Monthly  | res. of finetti declared an interest and left the meeting.         |
| Local Government Act 1995 | \$5.65 & \$5.73                     | CEO        | the Council meeting                                    | and starr disclosures of impartiality made at  | Monthly  | Yes.   |
| Local Government Act 1995 | S5.73 & S103                        | CEO        | Were ALL disclosures recorded in                       | the minutes                                    | Monthly  | Yes.   |
| Local Government Act 1995 | \$5.75                              | CEO        |  | within 3 months of elected member 'start       | Annually - January   | Not applicable.  |
|                           |                                     |            |  | ees completed their primary returns within 3   |  | Francesca Lefante due by 12 January 2023. Alex Espey return is due |
| Local Government Act 1995 | \$5.76                              | CEO        | months of commencement                                 |  | Monthly  | on 8 February 2023. Received Sean Cope's return.                   |
| Local Government Act 1995 | \$5.88                              | CEO        | Is the register of financial interests                 | s up to date                                   | Monthly  | Yes.   |
|                           |                                     |            | Have all resigned members and st                       | aff returns been removed from the financial    |  |  |
| Local Government Act 1995 | S5.89                               | CEO        | interest register                                      |  | Monthly  | Yes. Cr Paul Curtis removed.                                       |
| Local Government Act 1995 | S103                                | CEO        | Is the gift register up to date and o                  |  | Monthly  | Yes. Nil declared.   |
|                           |                                     |            |  | operty in the month, and if so was s3.58       |  | Yes. Portion of Lot 200 Minson Ave & Portion of Lot 202 Fitzgerald |
| Local Government Act 1995 | S3.58 - Disposal of Proprty         | CEO        | complied with  |  | Monthly  | St.  |
|                           |                                     |            |  | ined the complaints of a minor breach          |  |  |
| Local Government Act 1995 | S5.121 - Minor Breach               | EMCS       | register and is the online register                    |  | Monthly  | Yes. No complaints received.                                       |
| Local Government Act 1995 | S3.57 & F/G Reg 11                  | EMCS       | Have tenders been called for all go                    |  | Monthly  | Yes.   |
| Local Government Act 1995 | S3.57 & F/G Reg 14                  | EMCS       | Was state wide public notice given                     |  | Monthly  | Not applicable.  |
|                           |                                     |            |  | mpleted by two persons, details of tenders     |  |  |
| Local Government Act 1995 | F/G Reg 16                          | EMCS       | to be immediately recorded                             |  | Monthly  | Yes. Tender 05/2022 opened.  |
| Local Government Act 1995 | F/G Reg 18                          | EMCS       | Rejecting and accepting Tenders                        |  | Monthly  | Nil accepted / rejected.   |
| Local Government Act 1995 | E/C Pag 19 (1)                      | EMCS       |  | se of Tender and submitted to the Shire        | a de contra la contra de la c | Vec  |
| Local Government Act 1995 | F/G Reg 18 (1)<br>F/G Reg 18 (4)    | EMCS       | office<br>Written evaluation of each Tender            | ror <sup>i</sup> s critoria                    | Monthly<br>Monthly   | Yes.<br>Yes.   |
|                           |                                     |            |  |  |  |  |
| Local Government Act 1995 | F/G Reg 17                          | EMCS       | Tender Register to be maintained                       |  | Monthly  | Yes.   |
| Local Government Act 1995 | F/G Reg 19                          | EMCS       | Tenderers to be notified of outcor                     | ne   | Monthly  | Not applicable.  |
| Local Government Act 1995 | F/G Reg 24AD (2)                    | EMCS       | Statewide Public Notice of the inv                     | itation to apply to join a pre-qualified panel | Monthly  | Not applicable.  |
| Local Government Act 1995 | F/G Reg 24AD (4)                    | EMCS       | Notice to include brief description<br>qualified panel | of goods and services to be supplied by pre-   | Monthly  | Not applicable.  |
| Local Government Act 1995 |                                     | EMCS       | Annual report accepted                                 |  | 31-Dec   | Yes.   |
|                           |                                     |            |  |  |  |  |
| Local Government Act 1995 |                                     | Governance | Review meeting attendance                              |  | Monthly  | Yes.   |
|                           |                                     |            |  |  |  |  |
|                           | s.5.103, s.5.104 Admin.Regs. Part 9 |            |  |  |  |  |
|                           | Rules of Conduct Regs.              |            |  | provide Council report to enable the new       |  | Par in the second second   |
| Local Government Act 1995 |                                     | Governance | council to review and adopt the Co                     | ode of Conduct                                 | Bi Annually  | Review underway.   |

#### December 2022 – Compliance Calendar



|                           |                                    |                | · · · · · · · · · · · · · · · · · · ·  |           |   |  |  |
|---------------------------|------------------------------------|----------------|--|-----------|---|--|--|
|                           |                                    |                |  |           |   |  |  |
|                           |                                    |                |  |           |   |  |  |
|                           | Delegation - B02                   | EMDS           | Buildings - Grant or Refuse Demolition Permit - register compelted?          | Monthly   | Yes. One (1) granted and added to the Delegated Authority Register. |  |  |
|                           | Delegation - E01                   | EMES           | Temporary Closure of Thoroughfares to vehicles                               | Monthly   | Yes. One (1) closure.   |  |  |
|                           | Delegation - E04                   | EMES           | Crossover Approvals  | Monthly   | Nil determined.   |  |  |
|                           | Delegation - F02                   | EMCS           | Disposal of Council property   | Monthly   | Nil.  |  |  |
|                           | Delegation - F04                   | EMCS           | Inviting Tenders   | Monthly   | Nil.  |  |  |
|                           | Delegation - F05                   | CEO            | Waving of fees   | Monthly   | Yes.  |  |  |
|                           | Delegation - F06                   | CEO            | Disposing of Property by Lease or Licence                                    | Monthly   | Yes. Four (4) disposals, refer to Delegated Authority Register.     |  |  |
|                           | Delegation - R01                   | EMDS           | Approval to keep more than one cat or dog                                    | Monthly   | Multiple cat applications not recorded on the registered.           |  |  |
|                           |                                    |                |  |           |   |  |  |
|                           |                                    | EMCS           | Interim Audit  | Annually  | Carried out from the 25 April 2022 to 29 April 2022.                |  |  |
|                           |                                    | EMCS           | Accounts presented to Council  | Monthly   | Yes.  |  |  |
|                           |                                    | EMCS           | Financial Report to Council  | Monthly   | Yes.  |  |  |
| Local Government Act 1995 | FMR r. 51                          |                | Annual Report to DLGSC   | by 30 Dec | Yes. Sent 16 December 2022.   |  |  |
| Reporting                 | Building Services (Complaint       | Building       | Building Services Levy - Payment due by 14th day after the end of the month  | Monthly   | Yes.  |  |  |
|                           | Resolution and Administration)     |                |  |           |   |  |  |
|                           | Regulations 2011                   |                |  |           |   |  |  |
| Reporting                 | Building and Construction Industry | Building       | Building Construction Training Fund Levy - Payment due by 10th day after the | Monthly   | Yes.  |  |  |
|                           | Training Fund and Levy Collection  |                | end of the month   |           |   |  |  |
|                           | Regulations 1991                   |                |  |           |   |  |  |
|                           |                                    |                |  |           |   |  |  |
|                           | Completed by:                      | Alysha McCall  |  |           |   |  |  |
|                           | Position:                          | Acting Governa | nce Coordinator  |           |   |  |  |
|                           | Date: 4                            | 17/01/2023     |  |           |   |  |  |
|                           | Signed:                            | NV 2/12        | XX.  |           |   |  |  |
|                           |                                    |                |  |           |   |  |  |



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#### January 2023 – Compliance Calendar

| Compliance Area                                | Compliance Action  | Compliance<br>Requirement    | Section / Ref                           | Compliance<br>Frequency | Responsible Officer<br>Position Title | January        | January Comments |
|--|--|------------------------------|---|-------------------------|---------------------------------------|----------------|------------------|
| Code of Conduct                                | Has the CEO published an up-to-date version of the code of<br>conduct for employees on the local government's website  | Local Government Act<br>1995 | s5.104(7)                               | Monthly                 | Governance Officer                    | Yes            |                  |
| Code of Conduct                                | Has the CEO prepared and implemented a code of conduct<br>to be observed by employees of the local government in<br>accordance with section 5.51A(1) of the Local Government<br>Act 1995   | Local Government Act<br>1995 | s5.51A(1) & (3)                         | Monthly                 | Governance Coordinator                | Yes            |                  |
| Commercial Enterprises by<br>Local Governments | Has the local government prepared a business plan for each<br>major trading undertaking that was not exempt?   | Local Government Act<br>1995 | s3.59(2)(a) F&G Regs<br>7,9,10          | Monthly                 | CEO / Executive<br>Managers           | Not applicable |                  |
| Commercial Enterprises by<br>Local Governments | Has the local government prepared a business plan for each<br>major land transaction that was not exempt   | Local Government Act<br>1995 | s3.59(2)(b) F&G Regs<br>7,8A, 8,<br>10  | Monthly                 | CEO / Executive<br>Managers           | Not applicable |                  |
| Commercial Enterprises by<br>Local Governments | Has the local government prepared a business plan before<br>entering into each land transaction that was preparatory to<br>entry into a major land transaction   | Local Government Act<br>1995 | s3.59(2)(c) F&G Regs<br>7,8A,<br>8,10   | Monthly                 | CEO / Executive<br>Managers           | Not applicable |                  |
| Commercial Enterprises by<br>Local Governments | Has the local government complied with public notice and<br>publishing requirements for each proposal to commence a<br>major trading undertaking or enter into a major land<br>transaction or a land transaction that is preparatory to a<br>major land transaction  | Local Government Act<br>1995 | s3.59(4)                                | Monthly                 | CEO / Executive<br>Managers           | Not applicable |                  |
| Commercial Enterprises by<br>Local Governments | Did the council resolve to proceed with each major land<br>transaction or trading undertaking by absolute majority   | Local Government Act<br>1995 | s3.59(5)                                | Monthly                 | CEO / Executive<br>Managers           | Not applicable |                  |
| Delegation of Power / Duty                     | Were all decisions by the council to amend or revoke a<br>delegation made by absolute majority   | Local Government Act<br>1995 | s5.16(3)(b) &<br>s5.45(1)(b)            | Monthly                 | Governance Coordinator                | Not applicable |                  |
| Delegation of Power / Duty                     | Did all persons exercising a delegated power or duty under<br>the Act keep, on all occasions, a written record in accordance<br>with Local Government (Administration) Regulations 1996,<br>Regulation 19<br>Was the Delegated Authority Register updated?   | Local Government Act<br>1995 | s5,46(3) Admin Reg<br>19                | Monthly                 | Governance Coordinator                | Yes            |                  |
| Disclosure of Interest                         | Where a council member disclosed an interest in a matter<br>and did not have participation approval under sections 5.68<br>or 5.69 of the Local Government Act 1995, did the council<br>member ensure that they did not remain present to<br>participate in discussion or decision making relating to the<br>matter                                    | Local Government Act<br>1995 | \$5.67                                  | Monthly                 | Governance Coordinator                | Yes            |                  |
| Disclosure of Interest                         | Were all decisions regarding participation approval, including<br>the extent of participation allowed and, where relevant, the<br>information required the Local Government (Administration)<br>Regulations 1996 regulation 21A, recorded in the minutes of<br>the relevant council or committee meeting   | Local Government Act<br>1995 | s5.68(2) & s5.69(5)<br>Admin Reg<br>21A | Monthly                 | Governance Officer                    | Not applicable |                  |
| Disclosure of Interest                         | Were disclosures under section sections 5.65, 5.70 or<br>5.71A(3) of the Local Government Act 1995 recorded in the<br>minutes of the meeting at which the disclosures were made  | Local Government Act<br>1995 | s5.73                                   | Monthly                 | Governance Officer                    | Yes            |                  |
| Disclosure of Interest                         | Where an employee had an interest in any matter in respect<br>of which the employee provided advice or a report directly to<br>council or a committee, did that person disclose the nature<br>and extent of that interest when giving the advice or report   | Local Government Act<br>1995 | s5.70(2) & (3)                          | Monthly                 | Governance Coordinator                | Yes            |                  |
| Disclosure of Interest                         | Where council applied to the Minister to allow the CEO to<br>provide advice or a report to which a disclosure under<br>s5.71A(1) of the Local Government Act 1995 relates, did the<br>application include details of the nature of the interest<br>disclosed and any other information required by the Minister<br>for the purposes of the application | Local Government Act<br>1995 | s5.71A & s5.71B(5)                      | Monthly                 | Governance Coordinator                | Not applicable |                  |
| Disclosure of Interest                         | Was any decision made by the Minister under subsection<br>5.71B(6) of the Local Government Act 1995 recorded in the<br>minutes of the council meeting at which the decision was<br>considered  | Local Government Act<br>1995 | s5.71B(6) & s5.71B(7)                   | Monthly                 | Governance Officer                    | Not applicable |                  |



| Compliance Area            | Compliance Action  | Compliance<br>Requirement    | Section / Ref                            | Compliance<br>Frequency | Responsible Officer<br>Position Title   | January        | January Comments |
|----------------------------|--|------------------------------|--|-------------------------|---|----------------|------------------|
| Disposal of Property       | Where the local government disposed of property other than<br>by public auction or tender, did it dispose of the property in<br>accordance with section 3.58(3) of the Local Government Act<br>1995 (unless section 3.58(5) applies)                                 | Local Government Act<br>1995 | s3.58(3)                                 | Monthly                 | Governance Coordinator                  | Not applicable |                  |
| Disposal of Property       | Where the local government disposed of property under<br>section 3.58(3) of the Local Government Act 1995, did it<br>provide details, as prescribed by section 3.58(4) of the Act, in<br>the required local public notice for each disposal of property              | Local Government Act<br>1995 | s3.58(4)                                 | Monthly                 | Governance Coordinator                  | Not applicable |                  |
| Finance                    | Was a statement of financial activity reporting on the revenue<br>and expenditure as set out in the annual budget under<br>FM.Reg.22(1)(d) presented at an Ordinary Council meeting<br>within 2-months after the end of the month to which the<br>statement relates. | Local Government Act<br>1995 | s.6.4 FM.Reg.34                          | Monthly                 | Senior Accountant                       | Yes            |                  |
| Gifts                      | Did the CEO keep a register of gifts which contained a record<br>of disclosures made under sections 5.87A and 5.87B of the<br>Local Government Act 1995, in the form prescribed in the<br>Local Government (Administration) Regulations 1996,<br>regulation 28A      | Local Government Act<br>1995 | s5.89A(1), (2) & (3)<br>Admin Reg<br>28A | Monthly                 | Governance Officer                      | Yes            |                  |
| Gifts                      | Did the CEO publish an up-to-date version of the gift register<br>on the local government's website  | Local Government Act<br>1995 | s5.89A(5) & (5A)                         | Monthly                 | Governance Officer                      | Yes            |                  |
| Gifts                      | When people cease to be a person who is required to make<br>a disclosure under section 5.87A or 5.87B of the Local<br>Government Act 1995, did the CEO remove from the register<br>all records relating to those people  | Local Government Act<br>1995 | s5.89A(6)                                | Monthly                 | Governance Officer                      | Yes            |                  |
| Gifts                      | Have copies of all records removed from the register under<br>section 5.89A(6) Local Government Act 1995 been kept for a<br>period of at least five years after the person ceases to be a<br>person required to make a disclosure                                    | Local Government Act<br>1995 | s5,89A(7)                                | Monthly                 | Governance Officer                      | Yes            |                  |
| Gifts                      | Where a disclosure was made under sections 5.87A or 5.87B<br>of the Local Government Act 1995, were the disclosures<br>made within 10 days after receipt of the gift? Did the<br>disclosure include the information required by section 5.87C<br>of the Act          | Local Government Act<br>1995 | s5.87C                                   | Monthly                 | Governance Officer                      | Not applicable |                  |
| Local Government Employees | Were all CEO and/or senior employee vacancies advertised<br>in accordance with Local Government (Administration)<br>Regulations 1996, regulation 18A   | Local Government Act<br>1995 | s5.36(4) & s5.37(3)<br>Admin Reg 18A     | Monthly                 | People & Culture<br>Coordinator         | Not applicable |                  |
| Local Government Employees | Was all information provided in applications for the position of<br>CEO true and accurate  | Local Government Act<br>1995 | Admin Reg 18E                            | Monthly                 | People & Culture<br>Coordinator         | Not applicable |                  |
| Local Government Employees | Was the remuneration and other benefits paid to a CEO on<br>appointment the same remuneration and benefits advertised<br>for the position under section 5.36(4) of theLocal<br>Government Act 1995   | Local Government Act<br>1995 | Admin Reg 18F                            | Monthly                 | People & Culture<br>Coordinator         | Not applicable |                  |
| Local Government Employees | Did the CEO inform council of each proposal to employ or<br>dismiss senior employee  | Local Government Act<br>1995 | s5.37(2)                                 | Monthly                 | People & Culture<br>Coordinator         | Not applicable |                  |
| Local Government Employees | Where council rejected a CEO's recommendation to employ<br>or dismiss a senior employee; did it inform the CEO of the<br>reasons for doing so  | Local Government Act<br>1995 | s5.37(2)                                 | Monthly                 | People & Culture<br>Coordinator         | Not applicable |                  |
| Official Conduct           | Has the local government designated an employee to be its complaints officer   | Local Government Act<br>1995 | s5.120                                   | Monthly                 | Executive Manager<br>Corporate Services | Yes            |                  |
| Official Conduct           | Has the complaints officer for the local government<br>maintained a register of complaints which records all<br>complaints that resulted in a finding under section 5.110(2)(a)<br>of the Local Government Act 1995  | Local Government Act<br>1995 | s5.121(1) & (2)                          | Monthly                 | Executive Manager<br>Corporate Services | Yes            |                  |
| Official Conduct           | Does the complaints register include all information required<br>by section 5.121(2) of the Local Government Act 1995  | Local Government Act<br>1995 | s5.121(2)                                | Monthly                 | Executive Manager<br>Corporate Services | Yes            |                  |
| Official Conduct           | Has the CEO published an up-to-date version of the register<br>of the complaints on the local government's official website  | Local Government Act<br>1995 | s5.121(3)                                | Monthly                 | Governance Officer                      | Yes            |                  |



| Compliance Area                           | Compliance Action   | Compliance  | Section / Def  | Compliance | Responsible Officer                     | lonuon         | lanuaru Commonto |
|---|---|---|--|------------|---|----------------|------------------|
| Compliance Area                           | Compliance Action   | Requirement   | Section / Ref  | Frequency  | Position Title                          | January        | January Comments |
| Other                                     | Was the below information provided to the Valuer General by<br>the 14th day of each month:<br>building licenses issued<br>building license works completed<br>registered plans and amendments under the Strata Titles<br>Act 1985   | Valuation of Land Act<br>1978   | s.37   | Monthly    | Development Services<br>Support Officer | No             |                  |
| Other                                     | Building Services Levy - Payment due by 14th day after the<br>end of the month  | Building Services<br>(Complaint Resolution<br>and Administration)<br>Regulations 2011     | s.94   | Monthly    | Development Services<br>Support Officer | No             |                  |
| Other                                     | Building Construction Training Fund Levy - Payment due by<br>10th day after the end of the month  | Building and<br>Construction Industry<br>Training Fund and<br>Levy Collection Act<br>1990 | N/A  | Monthly    | Development Services<br>Support Officer | No             |                  |
| Other                                     | Did the CEO publish information on the local government's<br>website in accordance with sections 5.96A(1), (2), (3), and<br>(4) of the Local Government Act 1995  | Local Government Act<br>1995  | s5.96A(1), (2), (3) &<br>(4)                           | Monthly    | Governance,Officer                      | Yes            |                  |
| Primary / Annual Returns                  | Was a primary return in the prescribed form lodged by all<br>relevant persons within three months of their start day  | Local Government Act<br>1995  | s5.75 Admin Reg 22,<br>Form 2                          | Monthly    | Governance Officer                      | Not applicable |                  |
| Primary / Annual Returns                  | On receipt of a primary or annual return, did the CEO, or the<br>mayor/president, give written acknowledgment of having<br>received the return  | Local Government Act<br>1995  | s5.77  | Monthly    | Governance Officer                      | Not applicable |                  |
| Primary / Annual Returns                  | Did the CEO keep a register of financial interests which<br>contained the returns lodged under sections 5.75 and 5.76 of<br>the Local Government Act 1995   | Local Government Act<br>1995  | s5.88(1) & (2)(a)                                      | Monthly    | Governance Officer                      | Yes            |                  |
| Primary / Annual Returns                  | Did the CEO keep a register of financial interests which<br>contained a record of disclosures made under sections 5.65,<br>5.70, 5.71 and 5.71A of the Local Government Act 1995, in<br>the form prescribed in the Local Government (Administration)<br>Regulations 1996, regulation 28   | Local Government Act<br>1995  | s5.88(1) & (2)(b)<br>Admin Reg 28                      | Monthly    | Governance Officer                      | Yes            |                  |
| Primary / Annual Returns                  | When a person ceased to be a person required to lodge a<br>return under sections 5.75 and 5.76 of the Local Government<br>Act 1995, did the CEO remove from the register all returns<br>relating to that person   | Local Government Act<br>1995  | s5.88(3)   | Monthly    | Governance Officer                      | Yes            |                  |
| Primary / Annual Returns                  | Have all returns removed from the register in accordance<br>with section 5.88(3) of the Local Government Act 1995 been<br>kept for a period of at least five years after the person who<br>lodged the return(s) ceased to be a person required to lodge-<br>a return  | Local Government Act<br>1995  | s5.88(4)   | Monthly    | Governance Officer                      | Yes            |                  |
| Tenders for Providing Goods &<br>Services | Did the local government comply with its current purchasing<br>policy, adopted under the Local Government (Functions and<br>General) Regulations 1996, regulations 114(1), and (3) in<br>relation to the supply of goods or services where the<br>consideration under the contract was, or was expected to be,<br>\$250,000 or less or worth \$250,000 or less. | Local Government Act<br>1995  | F&G Reg 11A(1) & (3)                                   | Monthly    | Procurement Coordinator                 | Yes            |                  |
| Tenders for Providing Goods &<br>Services | Subject to Local Government (Functions and General)<br>Regulations 1996, regulation 11(2), did the local government<br>invite tenders for all contracts for the supply of goods or<br>services where the consideration under the contract was, or<br>was expected to be, worth more than the consideration<br>stated in regulation 11(1) of the Regulations     | Local Government Act<br>1995  | s3.57 F&G Reg 11                                       | Monthly    | Procurement Coordinator                 | Yes            |                  |
| Tenders for Providing Goods &<br>Services | When regulations 11(1), 12(2) or 13 of the Local Government<br>Functions and General) Regulations 1996, required tenders<br>to be publicly invited, did the local government invite tenders<br>via Statewide public notice in accordance with Regulation<br>14(3) and (4)   | Local Government Act<br>1995  | F&G Regs 11(1),<br>12(2), 13, & 14(1), (3),<br>and (4) | Monthly    | Procurement Coordinator                 | Yes            |                  |
| Tenders for Providing Goods &<br>Services | Did the local government comply with Local Government<br>(Functions and General) Regulations 1996, Regulation 12<br>when deciding to enter into multiple contracts rather than a<br>single contract   | Local Government Act<br>1995  | F&G Reg 12   | Monthly    | Procurement Coordinator                 | Not applicable |                  |

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| Compliance Area                           | Compliance Action   | Compliance<br>Requirement    | Section / Ref                      | Compliance<br>Frequency | Responsible Officer<br>Position Title | January        | January Comments   |
|---|---|------------------------------|------------------------------------|-------------------------|---------------------------------------|----------------|--|
| Tenders for Providing Goods &<br>Services | If the local government sought to vary the information<br>supplied to tenderers, was every reasonable step taken to<br>give each person who sought copies of the tender<br>documents or each acceptable tenderer notice of the<br>variation   | Local Government Act<br>1995 | F&G Reg 14(5)                      | Monthly                 | Procurement Coordinator               | Yes            |  |
| Tenders for Providing Goods &<br>Services | Did the local government's procedure for receiving and<br>opening tenders comply with the requirements of Local<br>Government (Functions and General) Regulations 1996,<br>Regulation 15 and 16   | Local Government Act<br>1995 | F&G Regs 15 & 16                   | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | Did the information recorded in the local government's tender<br>register comply with the requirements of the Local<br>Government (Functions and General) Regulations 1996,<br>Regulation 17 and did the CEO make the tenders register<br>available for public inspection and publish it on the local<br>government's official website                            | Local Government Act<br>1995 | F&G Reg 17                         | Monthly                 | Procurement Coordinator               | No             | RFT 01 of 2023 - Cemetery Grave<br>Digging lists a closing date of 8<br>March in Vendor Panel however<br>the register lists this as 8 February<br>2023. No extension of time has<br>been recorded. |
| Tenders for Providing Goods &<br>Services | Did the local government reject any tenders that were not<br>submitted at the place, and within the time, specified in the<br>invitation to tender  | Local Government Act<br>1995 | F&G Reg 18(1)                      | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | Were all tenders that were not rejected assessed by the local<br>government via a written evaluation of the extent to which<br>each tender satisfies the criteria for deciding which tender to<br>accept  | Local Government Act<br>1995 | F&G Reg 18(4)                      | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | Did the CEO give each tenderer written notice containing<br>particulars of the successful tender or advising that no tender<br>was accepted   | Local Government Act<br>1995 | F&G Reg 19                         | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | Did the local government's advertising and expression of<br>interest processes comply with the requirements of the Local<br>Government (Functions and General) Regulations 1996,<br>Regulations 21 and 22   | Local Government Act<br>1995 | F&G Regs 21 & 22                   | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | Did the local government reject any expressions of interest<br>that were not submitted at the place, and within the time,<br>specified in the notice or that failed to comply with any other<br>requirement specified in the notice   | Local Government Act<br>1995 | F&G Reg 23(1) & (2)                | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | Were all expressions of interest that were not rejected under<br>the Local Government (Functions and General) Regulations<br>1996, Regulation 23(1) & (2) assessed by the local<br>government? Did the CEO list each person as an acceptable<br>tenderer  | Local Government Act<br>1995 | F&G Reg 23(3) & (4)                | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | Did the CEO give each person who submitted an expression<br>of interest a notice in writing of the outcome in accordance<br>with Local Government (Functions and General) Regulations<br>1996, Regulation 24  | Local Government Act<br>1995 | F&G Reg 24                         | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | Did the local government invite applicants for a panel of pre-<br>qualified suppliers via Statewide public notice in accordance<br>with Local Government (Functions and General) Regulations<br>1996, Regulations 24AD(4) and 24AE  | 1995                         | F&G Regs 24AD(2) &<br>(4) and 24AE | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | If the local government sought to vary the information<br>supplied to the panel, was every reasonable step taken to<br>give each person who sought detailed information about the<br>proposed panel or each person who submitted an application<br>notice of the variation  | Local Government Act<br>1995 | F&G Reg 24AD(6)                    | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | Did the local government's procedure for receiving and<br>opening applications to join a panel of pre-qualified suppliers<br>comply with the requirements of Local Government<br>(Functions and General) Regulations 1996, Regulation 16, as<br>if the reference in that regulation to a tender were a reference<br>to a pre-qualified supplier panel application | Local Government Act<br>1995 | F&G Reg 24AF                       | Monthly                 | Procurement Coordinator               | Not applicable |  |
| Tenders for Providing Goods &<br>Services | Did the information recorded in the local government's tender<br>register about panels of pre-qualified suppliers comply with<br>the requirements of Local Government Functions and<br>General) Regulations 1996, Regulation 24AG   | Local Government Act<br>1995 | F&G Reg 24AG                       | Monthly                 | Procurement Coordinator               | Not applicable |  |



| Compliance Area                           | Compliance Action   | Compliance<br>Requirement    | Section / Ref             | Compliance<br>Frequency | Responsible Officer<br>Position Title | January              | January Comments |
|---|---|------------------------------|---------------------------|-------------------------|---------------------------------------|----------------------|------------------|
| Tenders for Providing Goods &<br>Services | Did the local government reject any applications to join a<br>panel of pre-qualified suppliers that were not submitted at the<br>place, and within the time, specified in the invitation for<br>applications            | Local Government Act<br>1995 | F&G Reg 24AH(1)           | Monthly                 | Procurement Coordinator               | Not applicable       |                  |
| Tenders for Providing Goods &<br>Services | Were all applications that were not rejected assessed by the<br>local government via a written evaluation of the extent to<br>which each application satisfies the criteria for deciding which<br>application to accept | Local Government Act<br>1995 | F&G Reg 24AH(3)           | Monthly                 | Procurement Coordinator               | Not applicable       |                  |
| Tenders for Providing Goods &<br>Services | Did the CEO send each applicant written notice advising<br>them of the outcome of their application   | Local Government Act<br>1995 | F&G Reg 24AI              | Monthly                 | Procurement Coordinator               | Not applicable       |                  |
|   |   |                              |                           |                         |                                       | Compliance Items     | 63               |
|   |   |                              |                           | 2-                      |                                       | Items Compliant      | 59               |
|   |   |                              | $\langle \langle \rangle$ |                         |                                       | Items Non-Compliant  | 4                |
|   |   | 6                            |                           |                         |                                       | Percentage Compliant | 94%              |
|   | . (   |                              |                           |                         |                                       | Auditor:             | Alysha McCall    |
|   |   |                              |                           |                         |                                       | Auditor Signature:   | Hall             |
|   | <b>N</b>  |                              |                           |                         |                                       | Date Completed:      | 17/02/2023       |





#### 6.2 **RISK REGISTER**

| File Reference:        | 8.2.7.1                                      |
|------------------------|--|
| Reporting Officer:     | Alysha McCall, Acting Governance Coordinator |
| Responsible Officer:   | Jason Whiteaker, Chief Executive Officer     |
| Officer Declaration of | Nil.   |
| Interest:              |  |
| Voting Requirement:    | Simple Majority                              |
| Press release to be    | No   |
| issued:                |  |

#### BRIEF

To provide Council with information pertaining to the organisational risk register.

#### ATTACHMENTS

Attachment 1: Overdue/Non-compliant Risks

#### A. BACKGROUND / DETAILS

The Shire of Northam have an organisational wide risk register which has been developed over a period of time. Council has been advised previously that the management of risk is an area which has been under developed within the Shire of Northam and an area which was receiving a focus to ensure the Elected Council was aware of the identified risks and treatments strategies in place.

To assist in the effective management of risk the Shire of Northam are using the Promapp system, which allows for recording of organisational risks and the tracking of the associated treatment actions.

#### B. CONSIDERATIONS

#### B.1 Strategic Community / Corporate Business Plan

Performance Area: Performance.

| Outcome 12:     | Excellence in organisational performance and       |
|-----------------|--|
|                 | customer service.                                  |
| Objective 12.1: | Maintain a high standard of corporate governance   |
|                 | and financial management.                          |
| Action 12.1.4:  | Provide internal auditing capabilities (including  |
|                 | providing additional human or financial resources) |
|                 | and publish findings annually.                     |

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#### B.2 Financial / Resource Implications

Council allocates \$27,000 per annum for the Promapp system. Promapp is used for process mapping, risk management and OHS management.

#### B.3 Legislative Compliance

AS/NZS ISO 31000:2009

#### **B.4** Policy Implications

Council has recently endorsed policy G1.11 – Risk Management.

#### B.5 Stakeholder Engagement / Consultation

Council was involved in the development of the risk management policy and the past endorsement of the risk management plan.

| Risk Category           | Description  | Rating<br>(consequence<br>x likelihood)    | Mitigation Action                        |
|-------------------------|--|--|--|
| Financial               | Nil.   | N/A  | N/A                                      |
| Health &<br>Safety      | Nil.   | N/A  | N/A                                      |
| Reputation              | Negative<br>community<br>perception due to<br>lack of adequate<br>risk management<br>practices within<br>the Shire of<br>Northam | Minor(2) x<br>Possible(3) =<br>Moderate(6) | Per recommendation<br>within this report |
| Service<br>Interruption | Nil.   | N/A  | N/A                                      |
| Compliance              | Non-compliance<br>of Australian<br>Standards and<br>legislation due to<br>lack of risk<br>management<br>practices.               | Minor(2) x<br>Possible(3) =<br>Moderate(6) | Per recommendation<br>within this report |
| Property                | Nil.   | N/A  | N/A                                      |
| Environment             | Nil.   | N/A  | N/A                                      |

#### B.6 Risk Implications

## **B.7 Natural Environment Considerations**

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#### C. OFFICER'S COMMENT

As part of the risk management policy Council has established two main performance indicators being;

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1. % of high or extreme risks without mitigation / treatment strategies in place.

Currently all high or extreme risks have mitigation/treatment strategies.

- % of risk mitigation / treatment strategies over due Currently have 136 risk mitigation/treatment strategies, of which 1 are overdue (which equates to 0.74%).
  - MC00107 Ensure asset management plan financial requirements are included in long term financial plan

Comment – Treatment was complete however was a delay in signing off the risk treatment.

At the Audit & Risk Management Committee Meeting held on 2 June 2022, the Chief Executive Officer advised that the entire register would also be provided to give the Council some context on the entire register, so any perceived gaps in the register could be identified. The committee also indicated that it would like to review the entire risk register, breaking it down in small sections at future Audit & Risk Committee meetings.

#### **RECOMMENDATION / COMMITTEE DECISION**

Minute No: AU.243

Moved: Cr Appleton Seconded: Cr Mencshelyi

That Council receives the February 2023 Shire of Northam Risk Register update.

CARRIED 3/0



| RESIDUAL | ENGINEERING SERVICES, SERVICE INTERRUPTION   | TREATMENT MC00106  | SIGNOFF(S): | Keith Boase                      |
|----------|--|--|-------------|----------------------------------|
| 3.0      | PPOSAMP Service Levels Interruption  | Review Asset Management plan every two years.            | DUE DATE:   | 01 Oct 2024                      |
| LOW      | Identify and budget for assets reaching end of life there will likely<br>be service interruptions with delayed replacement timeframes. |  | FREQUENCY:  | The first Day of every 24 months |
|          | OWNER Keith Boase  |  |             |                                  |
| INHERENT | CREATED 02/12/2020 09:37:11  | TREATMENT MC00107  | OVERDUE     |                                  |
| 10.0     | LIKELIHOOD Almost Certain  | Ensure asset management plan financial                   | SIGNOFF(S); | Keith Boase                      |
| R00054   | SEVERITY Minor   | requirements are included in long term financial<br>plan | DUE DATE:   | 31 Jan 2023                      |
|          | CONTROL EFFECTIVENESS Strong   | Press  | FREQUENCY:  | The last Day of every 12 months  |
|          |  | TREATMENT MC00108  | SIGNOFF(S): | Keith Boase                      |
|          |  | Ensure asset management plan financial                   | DUE DATE:   | 01 Jun 2023                      |
|          |  | requirements are included in annual budget               | FREQUENCY:  | The first Day of every 12 months |
|          |  |  | TREQUENCI.  | The mat bay of every 12 months   |
|          |  |  |             |                                  |
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#### 6.3 RISK REGISTER REVIEW

This item was not presented during the meeting.

#### 6.4 COMPLIANCE AUDIT RETURN

| File Reference:        | 1.6.1.6                                      |
|------------------------|--|
| Reporting Officer:     | Alysha McCall, Acting Governance Coordinator |
| Responsible Officer:   | Jason Whiteaker, Chief Executive Officer     |
| Officer Declaration of | Nil  |
| Interest:              |  |
| Voting Requirement:    | Simple Majority                              |
| Press release to be    | No   |
| issued:                |  |

#### BRIEF

This report is to provide information to assist Council in the adoption of the 2022 Compliance Audit Return (CAR).

#### ATTACHMENTS

Attachment 1: Compliance Audit Return 2022

#### A. BACKGROUND / DETAILS

Under the Local Government (Audit) Regulations 1996, a Local Government is required to carry out a Compliance Audit for the period 1 January to 31 December of each year. The certified return should be submitted to the Director General, Department of Local Government and Regional Development by 31 March each year.

The Compliance Audit Return must be:

- 1. Presented to Council at a meeting of the Council;
- 2. Be adopted by the Council; and
- 3. Recorded in the minutes of the meeting at which it is adopted.

In relation to the year 2022 a copy of the return is to be submitted for Councillor's perusal, comment and adoption prior to 31 March 2023. It is necessary for the Shire President and the Chief Executive Officer to sign off the return as a certified copy.

The 2022 Compliance Audit Return has been completed in house, with the CEO and senior staff reviewing and approving the completed return. The compliance review process provides both the CEO and the Council with an





additional element of accountability through a check on internal management systems, procedures and record keeping and this demonstrates the Shire's emphasis on improving its good governance, compliance, and best practice.

#### **B. CONSIDERATIONS**

#### **B.1** Strategic Community / Corporate Business Plan

Performance Area: Performance.

Outcome 12: Excellence in organisational performance and customer service.

Objective 12.1: Maintain a high standard of corporate governance and financial management.

Priority Action 12.1.4: Provide internal auditing capabilities (including providing additional human or financial resources) and publish findings annually.

#### **B.2** Financial / Resource Implications

Nil.

#### **B.3** Legislative Compliance

Local Government Act 1995;

Local Government (Functions and General) Regulations 1996; Local Government (Administration) Regulations 1996; Local Government (Elections) Regulations 1997; Local Government (Audit) Regulations 1996; Local Government (Rules of Conduct) Regulations 2007.

#### **B.4** Policy Implications

Nil.

#### **B.5** Stakeholder Engagement / Consultation

All senior staff were asked to review the document and make any comments.

| B.8 kisk inplications |   |   |  |
|-----------------------|---|---|--|
| Risk Category         | Description   | Rating<br>(likelihood x<br>consequence) | Mitigation Action  |
| Financial             | Nil   |   |  |
| Health &              | Nil   |   |  |
| Safety                |   |   |  |
| Reputation            | Any non-compliance<br>could impact staff<br>and members of the<br>community and may<br>give them a poor | , , ,                                   | Put processes in place<br>to mitigate non-<br>compliance |

#### **B** 6 **Risk Implications**



|                         | reflection of dealing with Council.                                       |   |  |
|-------------------------|---|---|--|
| Service<br>Interruption | Nil   |   |  |
| Compliance              | Non-compliance with<br>the Local<br>Government Act 1995<br>and subsidiary | Low (3) x<br>Medium (3) =<br>Moderate (9) | Adopt the<br>Compliance Audit<br>Return by 31 March. |
|                         | legislation.  |   | Undertake a monthly internal audit.                  |
| Property                | Nil   |   |  |
| Environment             | Nil   |   |  |

#### **B.7** Natural Environment Considerations

N/A.

#### C. OFFICER'S COMMENT

Each year the Shire strives to improve the services it provides to stakeholders both internal and external. The 2022 CAR is a decrease from the previous year's compliance of 100%.

This year there were eleven (11) categories with a total of ninety four (94) questions.

| TITLE                           | NUMBER OF QUESTIONS | PERCENTAGE |
|---------------------------------|---------------------|------------|
| Commercial Enterprises          | 5                   | 100%       |
| Delegation of Power/Duty        | 13                  | 100%       |
| Disclosure of Interests         | 21                  | 95%        |
| Disposal of Property            | 2                   | 50%        |
| Elections                       | 3                   | 100%       |
| Finance                         | 7                   | 100%       |
| Integrated Planning & Reporting | 3                   | 100%       |
| Local Government Employees      | 5                   | 100%       |
| Official Conduct                | 4                   | 100%       |
| Other                           | 9                   | 89%        |
| Tenders for Goods & Services    | 22                  | 100%       |

This year there has been 97% compliance in all categories. These noncompliances relate to:

- Ex-Councillor Paul Curtis did not complete his annual return by the required date.
- Two leases were entered into for the Pop Up Shop which did not meet the disposal requirements of the Local Government Act 1995. These



agreements are now issued as licences to ensure compliance with the Local Government Act 1995.

 A local law for the Establishment, Maintenance and Equipment of Bush Fire Brigades which was Gazetted on 21 May 1982. Council approved repealing this local law on 12 February 2004 however this was never published in the Gazette. This local law is not listed on the Shire of Northam website which has resulted in a non-compliance. Officers are currently liaising with the Department of Local Government, Sports and Cultural Industries in relation to the most appropriate action to finalise this repeal process.

#### **RECOMMENDATION / COMMITTEE DECISION**

Minute No: AU.244

Moved: Cr Mencshelyi Seconded: Cr Appleton

That Council adopt the attached 2022 Audit Compliance Report as required, prior to submission to the Department of Local Government, Sport and Cultural Industries.

CARRIED 3/0

Clarification was sought in relation to:

- The non-compliance in regards to the Pop-Up Shop.
   The Governance Coordinator advised that it was identified that in
  providing lease agreements to the individuals leasing the Pop-Up Shop
  we were non-compliant. Since this was identified it has been rectified
  and we now offer licence agreements to remain compliant.
- A discussion was held regarding councillors and staff providing annual returns, a spreadsheet will be created/distributed to assist councillors to complete their returns.
- How did the non-compliance under 'other' regarding local laws occur?

The Governance Coordinator advised that it was identified that the Local Law for the Establishment, Maintenance and Equipment of Bush Fire Brigades – Gazetted in 1982 was never repealed and was not listed on the Shire of Northam website. This is in the process of being rectified.



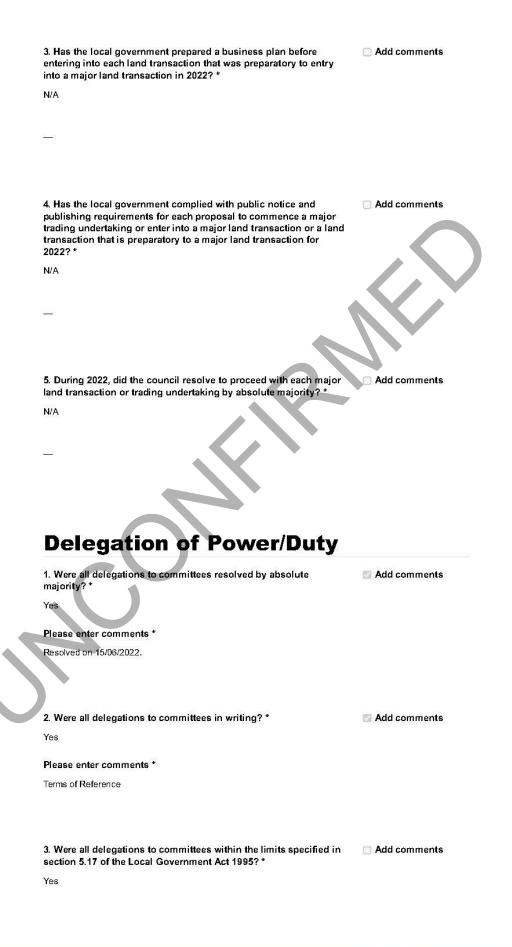
#### Attachment 1 - Compliance Audit Return 2022

Home (/) / Compliance Audit Return (/CAR/) / Compliance Audit Return Form

### Compliance Audit Return Form







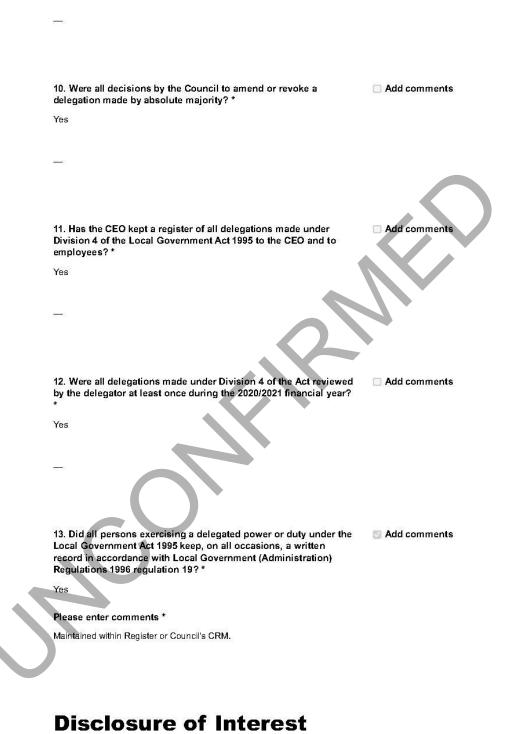




| 4. Were all delegations to committees recorded in a register of<br>delegations? *  | Add comments |
|--|--------------|
| Yes  |              |
|  |              |
|  |              |
| -  |              |
|  |              |
| 5. Has council reviewed delegations to its committees in the 2021/2022 financial year? *                                   | Add comments |
| Yes  |              |
| Please enter comments *  |              |
| 15/06/2022   |              |
|  |              |
| 6. Did the powers and duties delegated to the CEO exclude those listed in section 5.43 of the Local Government Act 1995? * | Add comments |
| Yes  |              |
|  |              |
|  |              |
| -  |              |
|  |              |
|  |              |
|  |              |
| 7. Were all delegations to the CEO resolved by an absolute majority?*  | Add comments |
| Yes  |              |
|  |              |
|  |              |
|  |              |
|  |              |
|  |              |
| 8. Were all delegations to the CEO in writing? *   | Add comments |
| Yes  |              |
| Please enter comments *  |              |
|  |              |
| Included in minutes and notified via Council's Motion Tracker.   |              |
|  |              |
|  |              |
| 9. Were all delegations by the CEO to any employee in writing? *   | Add comments |
| Yes  |              |
|  |              |







1. Where a council member disclosed an interest in a matter and did not have participation approval under sections 5.68 or 5.69 of the Local Government Act 1995, did the council member ensure that they did not remain present to participate in discussion or

decision making relating to the matter? \*

Add comments

Yes





|              | 2. Were all decisions regarding participation approval, including<br>the extent of participation allowed and, where relevant, the<br>information required by the Local Government (Administration)<br>Regulations 1996 regulation 21A, recorded in the minutes of the<br>relevant council or committee meeting? * | Add comments |
|--------------|---|--------------|
|              | N/A   |              |
|              |   |              |
|              | 3. Were disclosures under sections 5.65, 5.70 or 5.71A(3) of the Local Government Act 1995 recorded in the minutes of the meeting at which the disclosures were made? *   | Add comments |
|              | Yes   | 2            |
|              |   | *            |
|              | 4. Was a primary return in the prescribed form lodged by all<br>relevant persons within three months of their start day? *  | Add comments |
|              | Yes -   |              |
|              | 5. Was an annual return in the prescribed form lodged by all relevant persons by 31 August 2022? *  | Add comments |
| ~            | No<br>Please enter comments *   |              |
| $\mathbf{O}$ | Cr Curtis lodged on 01/09/2022.   |              |
|              | 6. On receipt of a primary or annual return, did the CEO, or the<br>mayor/president, give written acknowledgment of having received<br>the return? *  | Add comments |
|              | Yes   |              |
|              |   |              |
|              |   |              |

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7. Did the CEO keep a register of financial interests which Add comments contained the returns lodged under sections 5.75 and 5.76 of the Local Government Act 1995? \* Yes 8. Did the CEO keep a register of financial interests which Add comments contained a record of disclosures made under sections 5.65, 5.70, 5.71 and 5.71A of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28? \* Yes 9. When a person ceased to be a person required to lodge a return Add comments under sections 5.75 and 5.76 of the Local Government Act 1995, did the CEO remove from the register all returns relating to that person? \* Yes 10. Have all returns removed from the register in accordance with Add comments section 5.88(3) of the Local Government Act 1995 been kept for a period of at least five years after the person who lodged the return(s) ceased to be a person required to lodge a return? \* Yes 11. Did the CEO keep a register of gifts which contained a record of Add comments disclosures made under sections 5.87A and 5.87B of the Local Government Act 1995, in the form prescribed in the Local Government (Administration) Regulations 1996, regulation 28A? \* Yes



|   | 12. Did the CEO publish an up-to-date version of the gift register<br>on the local government's website? *   | Add comments |
|---|--|--------------|
|   | Yes  |              |
|   | _  |              |
|   |  |              |
|   | 13. When people cease to be a person who is required to make a disclosure under section 5.87A or 5.87B of the Local Government Act 1995, did the CEO remove from the register all records relating to those people? *  | Add comments |
|   | N/A  |              |
|   |  |              |
|   | 14. Have copies of all records removed from the register under section 5.89A(6) Local Government Act 1995 been kept for a period of at least five years after the person ceases to be a person required to make a disclosure? *  | Add comments |
|   | Yes  |              |
|   | -  |              |
|   |  |              |
|   | 15. Where an employee had an interest in any matter in respect of which the employee provided advice or a report directly to council or a committee, did that person disclose the nature and extent of that interest when giving the advice or report? *   | Add comments |
|   | Yes  |              |
|   |  |              |
| V | 16. Where council applied to the Minister to allow the CEO to<br>provide advice or a report to which a disclosure under section<br>5.71A(1) of the Local Government Act 1995 relates, did the<br>application include details of the nature of the interest disclosed<br>and any other information required by the Minister for the<br>purposes of the application? * | Add comments |
|   | N/A  |              |
|   | _  |              |
|   |  |              |



| 17. Was any decision made by the Minister under section 5.71B(6)<br>of the Local Government Act 1995, recorded in the minutes of the<br>council meeting at which the decision was considered? *  | Add comments |
|--|--------------|
| N/A  |              |
|  |              |
|  |              |
| _  |              |
|  |              |
|  |              |
| 18. Did the local government prepare and adopt, by absolute majority, a code of conduct to be observed by council members, committee members and candidates within 3 months of the prescribed model code of conduct coming into operation (3 | Add comments |
| February 2021)? *  |              |
| Yes  |              |
|  |              |
| Please enter comments *  |              |
| 21/04/2021   |              |
|  |              |
|  |              |
|  |              |
| 19. Did the local government adopt additional requirements in addition to the model code of conduct? If yes, does it comply with section 5.104(3) and (4) of the Local Government Act 1995? *  | Add comments |
| N/A  |              |
|  |              |
|  |              |
| -  |              |
|  |              |
|  |              |
|  |              |
| 20. Has the CEO published an up-to-date version of the code of<br>conduct for council members, committee members and candidates<br>on the local government's website? *  | Add comments |
| Yes  |              |
|  |              |
|  |              |
|  |              |
|  |              |
|  |              |
| 21. Has the CEO prepared and implemented a code of conduct to<br>be observed by employees of the local government? *   | Add comments |
| Yes  |              |
| tes  |              |
|  |              |
|  |              |
|  |              |
|  |              |
|  |              |
| Has the CEO published an up-to-date version of the code of   |              |
| conduct for employees on the local government's website? *   |              |
| Yes  |              |
|  |              |





1. Where the local government disposed of property other than by public auction or tender, did it dispose of the property in accordance with section 3.58(3) of the Local Government Act 1995 (unless section 3.58(5) applies)? \*

No

#### Please enter comments \*

2 x leases were entered into for a 'pop up' shop between the Shire of Northam and a lessee. The nature of the leases are for a maximum of three months to conduct a 'trial small businesses'. Leases are no longer offered with licence to occupy now preferred which ensures compliance with s3.58.

2. Where the local government disposed of property under section 3.58(3) of the Local Government Act 1995, did it provide details, as prescribed by section 3.58(4), in the required local public notice for each disposal of property?\*

Yes

### Elections

1. Did the CEO establish and maintain an electoral gift register and ensure that all disclosure of gifts forms completed by candidates and donors and received by the CEO were placed on the electoral gift register at the time of receipt by the CEO and in a manner that clearly identifies and distinguishes the forms relating to each candidate in accordance with regulation 30G(1) and regulation 30G(2) of the Local Government (Elections) Regulations 1997? \* Add comments

Add comments

Add comments

Yes

2. Did the CEO remove any disclosure of gifts forms relating to unsuccessful candidates, or successful candidates that completed their term of office, from the electoral gift register, and retain those forms separately for a period of at least two years in accordance with regulation 30G(4) of the Local Government (Elections) Regulations 1997? \*

Add comments

N/A



3. Did the CEO publish an up-to-date version of the electoral gift Add comments register on the local government's official website in accordance with regulation 30G(5) of the Local Government (Elections) Regulations 1997? \* Yes Finance Add comment 1. Has the local government established an audit committee and appointed members by absolute majority in accordance with section 7.1A of the Local Government Act 1995? \* Yes Please enter comments \* 18/10/2021 2. Where the council delegated to its audit committee any powers Add comments or duties under Part 7 of the Local Government Act 1995, did it do so by absolute majority? \* Yes Please enter comments 15/06/2022 3. Was the auditor's report for the financial year ended 30 June Add comments 2022 received by the local government by 31 December 2022? \* Yes Please enter comments \* 21/12/2022 4. Where the local government determined that matters raised in Add comments the auditor's report prepared under section 7.9(1) of the Local Government Act 1995 required action to be taken, did the local government ensure that appropriate action was undertaken in respect of those matters? \* Yes



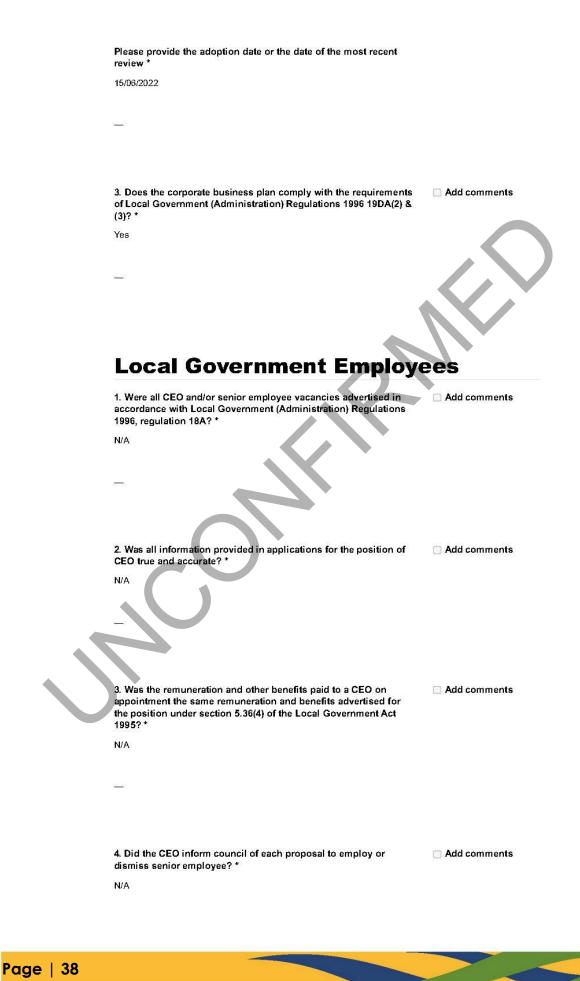
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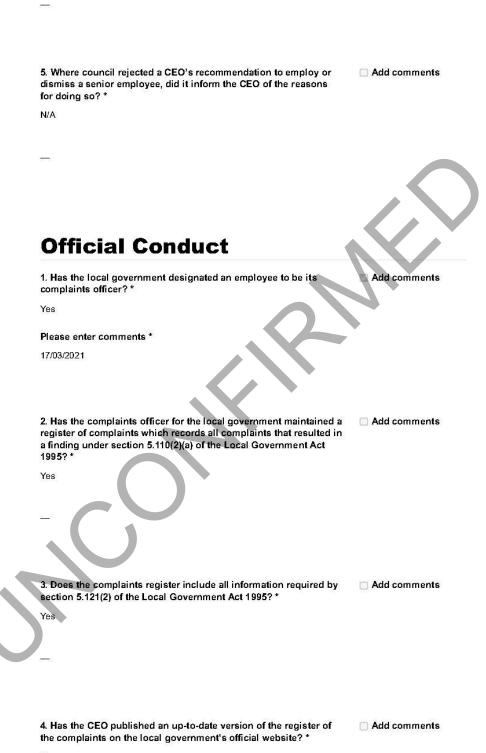
5. Where matters identified as significant were reported in the Add comments auditor's report, did the local government prepare a report that stated what action the local government had taken or intended to take with respect to each of those matters? Was a copy of the report given to the Minister within three months of the audit report being received by the local government? \* N/A 6. Within 14 days after the local government gave a report to the Add comments Minister under section 7.12A(4)(b) of the Local Government Act 1995, did the CEO publish a copy of the report on the local government's official website? \* N/A 7. Was the auditor's report for the financial year ending 30 June Add comments 2022 received by the local government within 30 days of completion of the audit? \* Yes Please enter comments \* Finalised 15/12/2022, report granted on 16/12/2022. **Integrated Planning and Reporting** 1. Has the local government adopted by absolute majority a Add comments strategic community plan? \* Yes Please provide the adoption date or the date of the most recent review ' 15/06/2022 2. Has the local government adopted by absolute majority a Add comments corporate business plan? \* Yes











Yes



Other 1. Did the CEO review the appropriateness and effectiveness of the Add comments local government's financial management systems and procedures in accordance with the Local Government (Financial Management) Regulations 1996 regulations 5(2)(c) within the three financial years prior to 31 December 2022? Yes Please provide the date of council's resolution to accept the report. 21/12/2022 2. Did the CEO review the appropriateness and effectiveness of the Add comments local government's systems and procedures in relation to risk management, internal control and legislative compliance in accordance with Local Government (Audit) Regulations 1996 regulation 17 within the three financial years prior to 31 December 2022? Yes Please provide the date of council's resolution to accept the report. 21/12/2022 3. Where a disclosure was made under sections 5.87A or 5.87B of Add comments the Local Government Act 1995, were the disclosures made within 10 days after receipt of the gift? Did the disclosure include the information required by section 5.87C of the Act? N/A 4. Did the local government prepare, adopt by absolute majority Add comments and publish an up-to-date version on the local government's website, a policy dealing with the attendance of council members and the CEO at events? Yes





| Please enter comments *   |              |
|---|--------------|
| 18/11/2020  |              |
|   |              |
|   |              |
|   |              |
| 5. Did the CEO publish information on the local government's website in accordance with sections 5.96A(1), (2), (3), and (4) of the Local Government Act 1995?  | Add comments |
| No  |              |
| Please enter comments *   |              |
| Establishment, Maintenance and Equipment of Bush Fire Brigades -  |              |
| Gazetted 21/05/1982 was never repealed and not listed on the Shire of Northam website.  |              |
| Norman website.   |              |
|   |              |
| 6. Did the local government prepare and adopt (by absolute majority) a policy in relation to the continuing professional development of council members?  | Add comments |
| Yes   |              |
|   |              |
| Please enter comments *   |              |
| 18/11/2020  |              |
|   |              |
|   |              |
|   |              |
| 7. Did the local government prepare a report on the training<br>completed by council members in the 2021/2022 financial year and<br>publish it on the local government's official website by 31 July<br>2022? | Add comments |
|   |              |
| Yes   |              |
| -   |              |
| $\sim$  |              |
| 8. By 30 September 2022, did the local government submit to its auditor the balanced accounts and annual financial report for the year ending 30 June 2022?   | Add comments |
|   |              |
| Yes   |              |
|   |              |
| -   |              |
|   |              |
|   |              |
|   |              |
| 9. When adopting the annual budget, did the local government take into account all its expenditure, revenue and income?   | Add comments |
| Yes   |              |
|   |              |
|   |              |
| -   |              |
|   |              |
|   |              |
|   |              |
|   |              |
|   |              |



Tenders for Providing Goods and Services

1. Did the local government comply with its current purchasing Add comments policy, adopted under the Local Government (Functions and General) Regulations 1996, regulations 11A(1) and (3) in relation to the supply of goods or services where the consideration under the contract was, or was expected to be, \$250,000 or less or worth \$250,000 or less? \* Yes 2. Subject to Local Government (Functions and General) Add comments Regulations 1996, regulation 11(2), did the local government invite tenders for all contracts for the supply of goods or services where the consideration under the contract was, or was expected to be, worth more than the consideration stated in regulation 11(1) of the Regulations? \* Yes 3. When regulations 11(1), 12(2) or 13 of the Local Government Add comments Functions and General) Regulations 1996, required tenders to be publicly invited, did the local government invite tenders via Statewide public notice in accordance with Regulation 14(3) and (4)? \* Yes 4. Did the local government comply with Local Government Add comments (Functions and General) Regulations 1996, Regulation 12 when deciding to enter into multiple contracts rather than a single contract? N/A 5. If the local government sought to vary the information supplied Add comments to tenderers, was every reasonable step taken to give each person who sought copies of the tender documents or each acceptable tenderer notice of the variation? Yes





| Please enter comments *   |              |
|---|--------------|
| Managed through Vendor Panel.   |              |
|   |              |
|   |              |
| 6. Did the local government's procedure for receiving and opening tenders comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 15 and 16? *  | Add comments |
| Yes   |              |
|   |              |
|   |              |
| _   |              |
|   |              |
| 7. Did the information recorded in the local government's tender<br>register comply with the requirements of the Local Government<br>(Functions and General) Regulations 1996, Regulation 17 and did<br>the CEO make the tenders register available for public inspection<br>and publish it on the local government's official website? * | Add comments |
| Yes   |              |
|   |              |
| _   |              |
|   |              |
|   |              |
| 8. Did the local government reject any tenders that were not submitted at the place, and within the time, specified in the invitation to tender? *  | Add comments |
| Yes   |              |
| -   |              |
| 9. Were all tenders that were not rejected assessed by the local  | Add comments |
| government via a written evaluation of the extent to which each<br>tender satisfies the criteria for deciding which tender to accept? *   |              |
| Yes   |              |
|   |              |
|   |              |
|   |              |
|   |              |
|   |              |
| 10. Did the CEO give each tenderer written notice containing<br>particulars of the successful tender or advising that no tender was<br>accepted? *  | Add comments |
| Yes   |              |
|   |              |
| _   |              |
|   |              |
|   |              |
|   |              |
|   |              |
|   |              |

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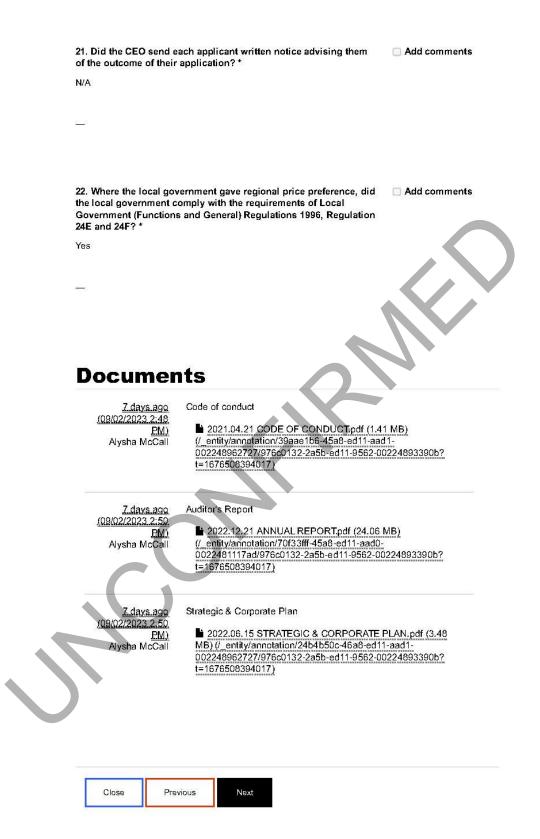


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11. Did the local government's advertising and expression of
                                                                    Add comments
interest processes comply with the requirements of the Local
Government (Functions and General) Regulations 1996,
Regulations 21 and 22?*
N/A
12. Did the local government reject any expressions of interest that
                                                                    Add comments
were not submitted at the place, and within the time, specified in
the notice or that failed to comply with any other requirement
specified in the notice?*
N/A
13. Were all expressions of interest that were not rejected under
                                                                      Add comments
the Local Government (Functions and General) Regulations 1996,
Regulation 23(1) & (2) assessed by the local government? Did the
CEO list each person as an acceptable tenderer?
N/A
14. Did the CEO give each person who submitted an expression of
                                                                    Add comments
interest a notice in writing of the outcome in accordance with
Local Government (Functions and General) Regulations 1996,
Regulation 24?
N/A
15. Did the local government invite applicants for a panel of pre-
                                                                    Add comments
qualified suppliers via Statewide public notice in accordance with
Local Government (Functions and General) Regulations 1996,
Regulations 24AD(4) and 24AE? *
N/A
```



16. If the local government sought to vary the information supplied Add comments to the panel, was every reasonable step taken to give each person who sought detailed information about the proposed panel or each person who submitted an application notice of the variation? \* N/A 17. Did the local government's procedure for receiving and Add comments opening applications to join a panel of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 16, as if the reference in that regulation to a tender were a reference to a pre-qualified supplier panel application? \* N/A 18. Did the information recorded in the local government's tender Add comments register about panels of pre-qualified suppliers comply with the requirements of Local Government (Functions and General) Regulations 1996, Regulation 24AG? \* N/A 19. Did the local government reject any applications to join a panel Add comments of pre-qualified suppliers that were not submitted at the place, and within the time, specified in the invitation for applications? \* 20. Were all applications that were not rejected assessed by the Add comments local government via a written evaluation of the extent to which each application satisfies the criteria for deciding which application to accept? \* N/A







#### 6.5 PROGRESS TOWARDS THE REGULATION 17 REVIEW

| File Reference:        | 8.2.7.1                                      |
|------------------------|--|
| Reporting Officer:     | Alysha McCall, Acting Governance Coordinator |
| Responsible Officer:   | Jason Whiteaker, Chief Executive Officer     |
| Officer Declaration of | Nil  |
| Interest:              |  |
| Voting Requirement:    | Simple Majority                              |
| Press release to be    | No   |
| issued:                |  |

#### BRIEF

To provide Council with an update of the progress made towards the Regulation 17 Review Action Plan that was presented to Council at the 21 December 2022 Ordinary Council Meeting for adoption.

This report aims to establish a level of accountability in respect to completing the actions identified through the Regulation 17 Review to ensure that Council's risk management, internal controls and legislative compliance is appropriate and effective.

# ATTACHMENTS

Attachment 1: Regulation 17 Review Action Plan.

# A. BACKGROUND / DETAILS

Section 17 of the Local Government (Audit) Regulations requires the Chief Executive Officer to review the appropriateness and effectiveness of the Council's systems and procedures as they relate to the following areas;

- Risk management
- Internal controls, and
- Legislative compliance

The Chief Executive Officer carried out the review internally, the attached report is supplied to Council with the findings and recommendations.

A report has then been prepared identifying the findings from the review along with recommendations (if applicable). These findings and recommendation have been developed into an action plan and provided in Attachment 1.



# B. CONSIDERATIONS

# B.1 Strategic Community / Corporate Business Plan

Performance Area: Performance.

- Outcome 12: Excellence in organisational performance and customer service.
- Objective 12.1: Maintain a high standard of corporate governance and financial management.
- Priority Action 12.1.4: Provide internal auditing capabilities (including providing additional human or financial resources) and publish findings annually.

# **B.2** Financial / Resource Implications

Staffing resources are required in order to action the recommendations detailed within the BPR Action Plan.

# B.3 Legislative Compliance

Local Government Act 1995 and relevant subsidiary legislation.

# **B.4** Policy Implications

Nil.

# B.5 Stakeholder Engagement / Consultation

Nil.

# B.6 Risk Implications

| Risk Category           | Description  | Rating<br>(consequence<br>x likelihood) | Mitigation Action   |
|-------------------------|--|---|---|
| Financial               | Revenue loss to the Shire.                             | Low (2)                                 | Managed by ensuring good practices                                |
| Health & Safety         | N/A  | N/A                                     | N/A   |
| Reputation              | Disruption to current<br>service.                      | Low (2)                                 | Ensure IT and other<br>services are<br>managed<br>professionally. |
| Service<br>Interruption | Potential for IT and<br>Administrational<br>disruption | Low (1)                                 | Ensure changes are<br>managed<br>professionally.                  |
| Compliance              | Not compliant with legislation                         | Low (2)                                 | Review legislation regularly                                      |
| Property                | N/A  | N/A                                     | N/A   |
| Environment             | N/A  | N/A                                     | N/A   |

# **B.7** Natural Environment Considerations

Not applicable.





# C. OFFICER'S COMMENT

This review indicated that the Shire of Northam is proactive in managing risk, internal controls and legislative compliance as well as taking the necessary steps to ensure appropriate risk management, internal controls and legislative compliance policies and practices are in place. Areas for improvement and recommendations have been detailed in Attachment 1 with comments in respect to the progress made towards each of these.

Officers are working towards addressing the recommendations from the review whilst continuing the improvements already underway in order to achieve an optimum levels of risk management, internal controls and legislative compliance into the future. The Action Plan for Review has been provided in Attachment 1 with an update of the progress made towards the recommendations.

Key to table Completed No Action Underway RECOMMENDATION / COMMITTEE DECISION Minute No: AU.245 Moved: Cr Appleton Seconded: Cr Mencshelyi That Council receive the update as provided in the Attachment 1 in relation to the progress made towards the Regulation 17 Action Plan. CARRIED 3/0



| Number | Area                      | Control  | Deserves dellas  | Responsible Officer               | Progress To Date   | Status    |
|--------|---------------------------|--|--|-----------------------------------|--|-----------|
|        |                           |  | Recommendation   |                                   |  |           |
| 1      | 1. Risk Management        | <ol> <li>Reviewing whether the local government has an<br/>effective risk management system and that material<br/>operating risks to the local government are<br/>appropriately considered;</li> </ol>   | Review Risk Management Policy  | Alysha McCall                     | Proposed to be workshopped with Council on 22<br>February 2023.  | Underway  |
| 2      | 1. Risk Management        | <ol> <li>Reviewing whether the local government has an<br/>effective risk management system and that material<br/>operating risks to the local government are<br/>appropriately considered;</li> </ol>   | Develop a Risk Management Process  | Alysha McCall                     | No progress.   | No Action |
| 3      | 1. Risk Management        | <ol> <li>Reviewing whether the local government has a<br/>current and effective business continuity plan<br/>(including disaster recovery) which is tested from time<br/>to time;</li> </ol>   | Review a Business Continuity Plan  | Alysha McCall                     | No progress.   | No Action |
| 4      | 1. Risk Management        | <ol> <li>Reviewing whether the local government has a<br/>current and effective business continuity plan<br/>(including disaster recovery) which is tested from time<br/>to time;</li> </ol>   | Review the IT Disaster Recovery Plan   | Colin Young                       | No Progress  | No Action |
| 5      | 1. Risk Management        | <ol> <li>Reviewing whether the local government has a<br/>current and effective business continuity plan<br/>(including disaster recovery) which is tested from time<br/>to time;</li> </ol>   | Establish a program to test the Business Continuity Plan<br>and IT Disaster Recovery Plan annually to ensure<br>efficacy.  | Alysha McCall, Colin Young        | No Progress.   | No Action |
| 6      | 1. Risk Management        | <ol> <li>Assessing the internal processes for determining<br/>and managing material operating risks in accordance<br/>with the local government's identified loberance for risk,<br/>particularly in the following areas;</li> <li>Ascertaining whether fraud and misconduct risks<br/>have been identified, analysed, evaluated, have an<br/>appropriate treatment plan which has been<br/>implemented, communicated, monitored and there is<br/>regular reporting and ongoing management of fraud<br/>and misconduct risks.</li> </ol> | Review the Fraud and Corruption Plan prior to June 2023.   | Alysha McCall                     | No progress.   | No Action |
| 7      | 1. Risk Management        | <ol> <li>Assessing the internal processes for determining<br/>and managing material operating risks in accordance<br/>with the local government's identified tolerance for risk,<br/>particularly in the following areas;</li> </ol>   | Develop internal audit framéwork to include audits on<br>identified risks in the Fraud and Corruption Control Plan.  | Alysha McCall                     | No progress.   | No Action |
| 8      | 1. Risk Management        | <ol> <li>Assessing the internal processes for determining<br/>and managing material operating risks in accordance<br/>with the local government's identified tolerance for risk,<br/>particularly in the following areas;</li> </ol>   | Implement an annual review and sign off for the Code of<br>Conduct for Employees, Volunteers, Contractors and<br>Agency Staff.   | Janice Byers                      |  | No Action |
| 9      | 1. Risk Management        | <ol> <li>Assessing the internal processes for determining<br/>and managing material operating risks in accordance<br/>with the local government's identified tolerance for risk,<br/>particularly in the following areas;</li> </ol>   | Provide staff with specific training on fraud controls and conducting investigations.  | Janice Byers                      |  | No Action |
| 10     | 1. Risk Management        | <ol> <li>3Assessing the internal processes for determining<br/>and managing material operating risks in accordance<br/>with the local government's identified tolerance for risk,<br/>particularly in the following areas;</li> </ol>  | Review ICT Strategy prior to June 2024.  | Colin Young, Kunal Sarma          | No Progress  | No Action |
| 11     | 1. Risk Management        | 1.5Assessing the adequacy of Local Government<br>processes to manage insurable risks and ensure the<br>adequacy of insurance cover, and if applicable, the<br>level of self-insurance;   | Implement systems to ensure appropriate insurance is<br>maintained where required by the Shire of Northam for<br>leases and licenses.  | Alysha McCall                     | Documenting within Smartsheet leased<br>properties and the requirements with respect to<br>insurance. Review yet to be undertaken<br>comparing the property insurance register to<br>lease register. | Underway  |
| 12     | 2. Internal Control       | 2.2Control of approval of documents, letters and<br>financial records;   | Staff to be provided with training/reminder of need to<br>register certain documents whilst limiting access.   | Alysha McCall                     | No Progress  | No Action |
| 13     | 2. Internal Control       | 2.3Limit of direct physical access to assets and records;  | Store physical lease and licence records in the Records<br>room to ensure records are appropriately administered.  | Alysha McCall                     | No Progress  | No Action |
| 14     | 2. Internal Control       | 2.8Comparison of the result of physical cash and inventory counts with accounting records.   | Develop process and procedure for offsite stock<br>management.   | Kristy Hopkins                    |  | No Action |
| 15     | 3. Legislative Compliance | <ol> <li>Reviewing the annual Compliance Audit Return and<br/>reporting to council the results of that review;</li> </ol>  | Have the Compliance Audit Return (CAR) undertaken<br>independently once in every three years (next due for<br>2023 period)<br>CAR completed progressively on a monthly basis as part<br>of internal audit process. | Alysha McCall                     | No progress able to be taken until second<br>quarter of 2023/24.   | No Action |
| 16     | 3. Legislative Compliance | <ol> <li>How management is monitoring the effectiveness of<br/>its compliance and making recommendations for<br/>change as necessary;</li> </ol>   | Report non-compliances identified through internal<br>audits to the Executive Management monthly meeting.  | Alysha McCall, Tamika Van<br>Beek | Executive Managers Meeting Agenda template<br>(V8) has been updated and uploaded in to<br>Promapps. This version will commence use in<br>March 2023  | Completed |

# Attachment 1 – Regulation 17 Review Action Plan

# Audit & Risk Management Committee Meeting Minutes 23 February 2023



| Number | Area                      | Control  | Recommendation  | Responsible Officer        | Progress To Date | Status    |
|--------|---------------------------|--|---|----------------------------|------------------|-----------|
| 17     | 3. Legislative Compliance | <ol> <li>3.3Reviewing whether the local government has<br/>procedures for it to receive, retain and treat<br/>complaints, including confidential and anonymous<br/>employee complaints;</li> </ol> | Review the Customer Service Charter   | Colin Young                | No Progress      | No Action |
| 18     | 3. Legislative Compliance | 3.3Reviewing whether the local government has<br>procedures for it to receive, retain and treat<br>complaints, including confidential and anonymous<br>employee complaints;                        | Review the Manage Complaints Process incorporating<br>the following:<br>a) Translating services being provided where<br>appropriate.<br>b) Special arrangements that may be required for<br>responding to particular client groups.<br>c) Reference to the public interest disclosure and<br>misconduct processes.<br>d) Declaring interests.<br>e) The Ombudsman's Conducting Investigations<br>Guidelines.<br>f) The Ombudsman's Procedural Fairness Guidelines.<br>g) A review process in which the Complaint Handling<br>Officer's decision is reviewed by a suitably experienced<br>colleague/superior before the complaint is finalised.<br>h) An independent internal review process.<br>i) Consideration towards establishing a designated<br>Complaint Handling Officer.<br>j) A system for analysing complaint information to enable<br>continuous improvement. | Alysha McCall, Colin Young | No Progress      | No Action |
| 19     | 3. Legislative Compliance | 3.3Reviewing whether the local government has<br>procedures for it to receive, retain and treat<br>complaints, including confidential and anonymous<br>employee complaints;                        | Review the information available on the Shire of<br>Northam website incorporating the following:<br>a) Providing clear information that complaints are<br>handled at no charge.<br>b) Providing the information in the form of other<br>languages and incorporating a "Listen" option.  | Alysha McCall, Colin Young | No Progress      | No Action |
| 20     | 3. Legislative Compliance | 3.3Reviewing whether the local government has<br>procedures for it to receive, retain and treat<br>complaints, including confidential and anonymous<br>employee complaints;                        | Include the effectiveness of the complaint handling<br>system within the internal audit framework.  | Alysha McCall, Colin Young | No Progress      | No Action |



#### 6.6 PROGRESS TOWARDS THE FINANCIAL MANAGEMENT REVIEW

| File Reference:        | 8.2.7.1  |
|------------------------|--|
| Reporting Officer:     | Kudzai Matanga, Senior Accountant                |
| Responsible Officer:   | Colin Young Executive Manager Corporate Services |
| Officer Declaration of | Nil  |
| Interest:              |  |
| Voting Requirement:    | Simple Majority                                  |
| Press release to be    | No   |
| issued:                |  |

#### BRIEF

For the Audit Committee to receive a progress report for the Financial Management System Review report.

#### ATTACHMENTS

Attachment 1: Financial Management Review Action Plan

#### A. BACKGROUND / DETAILS

Macri Partners PTY Ltd were engaged to conduct the review for the period 1 July 2021 to 30 April 2022. In accordance with Regulation 5(2)(c) of the Local Government Financial Management Regulations 1996 Council is required to have a review of its financial system to ensure its appropriateness and effectiveness at least once every three years.

This report is to provide Council with the progress that has been made against the recommendations within the Financial Management Review.

# **B. CONSIDERATIONS**

#### B.1 Strategic Community / Corporate Business Plan

Theme Area 6: Governance & Leadership.

Outcome 6.3: The Shire of Northam council is a sustainable, responsive, innovative and transparent organisation.

Objective:

- Ensure robust financial management.
- Implement systems and processes which deliver outcomes for our community.
- Maintain a high standard of corporate governance.

#### **B.2** Financial / Resource Implications

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Nil

#### B.3 Legislative Compliance

Local Government Act (1995) Section 7.12A & Local Government Financial Management Regulations 1996 Regulation 5(2)(c)

#### **B.4** Policy Implications

N/A.

# B.5 Stakeholder Engagement / Consultation

Nil.

#### B.6 Risk Implications

| Risk Category           | Description | Rating<br>(consequence<br>x likelihood) | Mitigation Action |
|-------------------------|-------------|---|-------------------|
| Financial               | Nil         | Nil                                     | Nil               |
| Health &<br>Safety      | Nil         | Nil                                     | Nil               |
| Reputation              | Nil         | Nil                                     | Nil               |
| Service<br>Interruption | Nil         | Nil                                     | Nil               |
| Compliance              | Nil         | Nil                                     | Nil               |
| Property                | Nil         | Nil                                     | Nil               |
| Environment             | Nil         | Nil                                     | Nil               |

# **B.7** Natural Environment Considerations

N/A

# C. OFFICER'S COMMENT

The Auditor raised a number of findings within the Financial Management Systems Review that need to be addressed to ensure that best practices are being followed by Council. The issues raised are contained in attachment 1. The auditor's report provided recommendations on the best way to resolve the issues and additionally management comments have been put in place as well as actions taken. The level of risk for eight of the issues were considered moderate and five raised were low.



Key to table of Attachment 1

#### Completed

No Action

Underway

**RECOMMENDATION / COMMITTEE DECISION** 

Minute No: AU.246

Moved: Cr Appleton Seconded: Cr Mencshelyi

That Council receive the update as provided in the Attachment 1 in relation to the progress made towards the Financial Management Systems Review Action Plan.

CARRIED 3/0



| Attachment 1 – Financial Management Review Action Plan |
|--|
|--|

| Number | Finding   | Recommendation / Solution   | Expected<br>Completion | Responsibility                                | Progress To Date   | Status    |
|--------|---|---|------------------------|---|--|-----------|
| 1      | Bank Reconciliations -<br>Bank reconciliations not being dated by reviewer.   | 1. The date of bank reconciliation review should be<br>documented.  | July 2022              | Corporate Services /<br>Finance               | Monthly bank reconciliations are sent to Accountant for review<br>and the accountant signs and confirms the bank rec.  | Completed |
| 2      | Investments -<br>Shire does not have a formally established and<br>documented internal control procedures for investments.  | <ol> <li>An Investment Procedural Guideline should be drafted<br/>and adopted by the Shire that should be followed by<br/>employees to ensure control over investments and also to<br/>be compliant with S.19 of the Local Government (Financial<br/>Management) Regulations 1996.</li> <li>The Shire should also establish and maintain an<br/>investment register indicating the name of the financial<br/>institute, amount of the investment, term of the investment<br/>and date of maturity.</li> </ol> | July 2022              | Corporate Services /<br>Finance               | 1.An investment process has been established and will be<br>added to PROMAPPS<br>2.An investment register was created and is reported monthly<br>to council and includes the recommended information.  | Completed |
| 3      | Investment Policy -<br>The Shire's Investment Policy has not been reviewed by<br>the Shire in the 2021 year as required by the policy.  | <ol> <li>The Investment Policy should be reviewed and<br/>presented to Council as required by the policy at the<br/>earliest and update the policy if required based on the<br/>investment objectives of the Shire</li> </ol>   | February 2023          | Corporate Services /<br>Finance               | Investment Policy Updated Pending Council Approval. Policy<br>being workshopped on 23/02/23  | Underway  |
| 4      | Investment Policy -<br>The Shire's investment policy F4.3 requires that<br>investments be spread to ensure that no single financial<br>institute holds more that 50% of the Shire's investments.  | <ol> <li>The Shire should look at restructuring its investments at<br/>the earliest to comply with the requirements of the<br/>investment policy and minimise its exposure to financial<br/>risks.</li> </ol>   | February 2023          | Corporate Services /<br>Finance               | Investments now meet the guidelines of the policy. Investment<br>policy to be reviewed and workshopped on 23/02/23   | Underway  |
| 5      | Procurement of goods and services -<br>The same staff issued and approved the purchase<br>orders, receipted the goods/services, and also<br>authorised the related supplier invoices.   | <ol> <li>Management should implement appropriate segregation<br/>of duties, particularly between authorisation of purchase<br/>order and approving relevant supplier invoices.</li> </ol>   | February 2023          | Corporate Services /<br>Procurement           | Process edit is pending loading in Promaps where all purchase<br>orders are to be checked for compliance by credit officer. A<br>P.O initiator can also be an authoriser for approved authorising<br>thresholds however compliance will be verified by credit officer.   | Underway  |
| 6      | Procurement Policy -<br>Policy allows for minor variations , however the minor<br>variation is not specified.   | 1. The procurement policy should define a minor variation   | February 2023          | Corporate Services /<br>Procurement           | Procurement policy updated, pending Council adoption. Policy<br>updates to be workshopped 23/02/23.  | Underway  |
| 7      | Credit Cards -<br>Credit card statements had no documentary evidence of<br>review by an officer independent of the cardholder   | 1. The monthly credit card statements of all credit<br>cardholders should be reviewed by a senior officer<br>independent of the cardholder and the reviewer should<br>initial and date the credit card statement to indicate that<br>the review was done in a timely manner   | November 2022          | Corporate Services /<br>Finance               | Credit cards statements being reviewed by both Senior<br>Finance officer and the accountant. Accountant signs and<br>dates the credit card statement   | Completed |
| 8      | Creditors -<br>Monthly Creditor reconciliations not dates by reviewer.  | 1. The reviewer should indicate the date of review on the<br>monthly creditor reconciliations   | July 2022              | Corporate Services /<br>Finance / Procurement | Monthly Creditor reports and reconciliations reviewed by<br>accountant signed and dated.   | Completed |
| 9      | Rates –<br>Rate debts outstanding for more than 3 years<br>approximately 29% of the total rates debts outstanding.  | <ol> <li>The recoverability of all long outstanding rate debts<br/>should be reviewed by the management and appropriate<br/>action be taken to recover them without delay.</li> <li>Also the need to create a provision for doubtful debts in<br/>the annual financial report should be reviewed.</li> </ol>  | December 2022          | Corporate Services /<br>Finance               | <ol> <li>Of the current outstanding debt \$340,000 is related to one<br/>subdivision that that was held by a now insolvent company<br/>Council lawyers are progressing with legal action against the<br/>Outstanding debt.</li> <li>The Annual Financial Report currently has a provision for<br/>doubtful debts which includes rate debt that is expected to be<br/>written off in the next 12 months.</li> </ol> | Completed |
| 10     | Debtors -<br>86% of the total sundry debtors have been outstanding<br>for more than 90 days   | <ol> <li>The recoverability of all long outstanding sundry debts<br/>should be reviewed by the management and appropriate<br/>action be taken to recover them without delay.</li> <li>Also the need to create a provision for doubtful debts in<br/>the annual financial report should be reviewed</li> </ol>   | December 2022          | Corporate Services /<br>Finance               | <ol> <li>Majority of the then reported Percentage was a capital grant<br/>from DFES which came through in June 22, debtors are<br/>reviewed monthly and the necessary follow ups are done.<br/>Accountant dates and signs of the monthly review.</li> <li>No Action-The Annual Financial Report currently has a<br/>provision for doubful debts</li> </ol>   | Completed |
| 11     | Creditors -<br>Retention money for goods and services paid out tom<br>supplier and the supplier set as a debtor   | 1. The management should ensure there are adequate<br>controls in place to prevent erroneous payments to<br>suppliers   | July 2022              | Corporate Services /<br>Procurement           | Procedures have been put in place to ensure retentions are withheld correctly  | Completed |
| 12     | Credit Note Requisitions -<br>Shire does not use a formal credit requisition form to<br>raise credit notes relating to sundry debtors. Instead,<br>credit notes are raised based on email requests from the<br>staff requesting the credit note | 1. The Shire should develop and use a formal credit note<br>requisition form to be authorised by the responsible officer<br>when a credit note needs to be raised.  | February 2023          | Corporate Services /<br>Finance               | 1.Credit note requisition form created pending approval.<br>2.Credit note requisition process to be added in pro maps by<br>Feb 23   | Underway  |
| 13     | Cancellation of Receipts -<br>The Shire does not have a formally established and<br>documented internal control procedure for cancellation of<br>receipts.  | 1. The Shire should develop and use a documented<br>internal control procedural guideline for the benefit of the<br>relevant staff  | February 2023          | Corporate Services /<br>Finance               | Receipt Cancelation procedure documents done and added<br>into promaps by Feb 23   | Completed |
| 14     | Daily Receipting -<br>There was no documentary evidence of a review of the<br>daily receipting report.  | <ol> <li>The daily receipting report should be reviewed by an<br/>officer independent of the receipting function and the<br/>evidence of such review should be documented. Any<br/>discrepancies should be investigated and rectified without<br/>delay</li> </ol>  | July 2022              | Corporate Services /<br>Finance               | Receipting batches are reviewed daily, and discrepancies are<br>invested at that point by the Senior Finance Officer. Senior<br>Finance Signs and dates the batches.   | Completed |



| Number | Finding  | Recommendation / Solution  | Expected<br>Completion | Responsibility                  | Progress To Date  | Status    |
|--------|--|--|------------------------|---------------------------------|---|-----------|
| 15     | Front Counter Cash Register -<br>All operators of the front counter cash register use the<br>same password.  | <ol> <li>The management should seek the possibility of<br/>introducing different passwords for each operator or<br/>introducing documented procedures to minimise the risk of<br/>unauthorised or fraudulent transactions occurring.</li> </ol>  | July 2024              | Corporate Services /<br>Finance | Difficult to implement with the current ERP. To be resolved once we migrate to Altus  | No Action |
| 16     | Payroll -<br>Employee termination payment calculations were not<br>evidenced as being reviewed and approved by a senior<br>staff of the Shire.   | <ol> <li>Recommend that calculations of all termination<br/>payments are independently reviewed and the review be<br/>evidenced on the calculation sheet and it be retained.</li> </ol>  | July 2022              | Corporate Services /<br>Finance | These are currently being reviewed by both Senior Finance<br>officer and Accountant who both sign and date the calculation<br>sheet.  | Completed |
| 17     | Payroll -<br>We noted that in 3 out of 6 employee fortnightly<br>payments we tested, there was no deduction authority in<br>two instances and also anomalies were found in the<br>amount deducted in one instance.   | <ol> <li>We recommend that supporting documents in respect of<br/>all deductions are retained and also care is taken to<br/>ensure that deductions are made in accordance with the<br/>deduction authority provided by the employees.</li> </ol> | N/A                    | Corporate Services /<br>Finance | Current procedures have all deduction amounts recorded<br>against personal files.   | Completed |
| 18     | Payroll -<br>Employee pay slips show penalty as normal hours.  | 1.We recommend that management investigates this<br>matter and take appropriate measures to rectify the issue.   | ТВА                    | Corporate Services /<br>Finance | We hope the move to Altus will resolve this as efforts to get this<br>resolved by IT vision with synergy have been fruitless.   | No Action |
| 19     | General Journals -<br>The same officer prepares and posts the journal entry<br>without an independent review by a second officer.  | 1.We recommend that a senior person independent of the<br>preparer reviews and authorises all journal entries before<br>they are processed and evidence of authorisation retained.   | July 2022              | Corporate Services /<br>Finance | Journals are signed off by either the Accountant, Senior<br>Finance Officer or Exec Manager Corporate services.   | Completed |
| 20     | General Journals -<br>The Shire does not have a comprehensive documented<br>policy or procedural guideline for general journals.   | <ol> <li>recommend that management develops and implements<br/>a comprehensive policy and procedures for the general<br/>journal process. The policy should be approved by the<br/>Council prior to being implemented.</li> </ol>                | February 2023          | Corporate Services /<br>Finance | More of a procedure guideline to be documented rather than a<br>policy. Journals are done by Finance personnel and currently<br>only the EMCS, Senior Accountant and senior finance officer<br>can post journals. A guideline for journal procedure to be<br>documented however currently the process is one initiates the<br>journal and sends to another officer for authorisation. | Underway  |
| 21     | Fixed Assets -<br>Currently there is no process of formally documenting<br>the disposal of assets i.e. Asset Disposal Form, and<br>obtaining managements approval prior to disposal of<br>individual assets.   | 1.We recommend that management introduce an Asset<br>Disposal/Deletion form to formalise the asset<br>disposals/deletions process, which should also be subject<br>to appropriate authorisation.   | December 2022          | Corporate Services /<br>Finance | Asset disposal form created, and procedure documented and<br>uploaded in pro maps   | Completed |
| 22     | Fixed Assets Reconciliation -<br>That the monthly fixed asset reconciliations for the<br>months of August 2021 to February 2022 have not been<br>dated by the reviewer and the reconciliations for the<br>months of March and April 2022 were not performed at<br>the time of the review.      | <ol> <li>We recommend that monthly fixed asset reconciliations<br/>are performed in a timely manner and reviewed by an<br/>officer independent of the preparer and evidence of such<br/>review be documented on the reconciliation.</li> </ol>   | December 2022          | Corporate Services /<br>Finance | Fixed assets reconciled monthly by Senior Finance Officer and<br>sent to Accountant for review. Accountant signs and dates.   | Completed |
| 23     | IT Security Policy -<br>The Shire does not have a formal (IT) Security Policy.<br>Furthermore there is no formal process to review user<br>access rights and privileges in the system to ensure they<br>are in line with the responsibilities of individual staff<br>member's roles/positions. | 1. The Shire should develop a formal IT Security Policy and<br>also ensure user access rights are periodically reviewed to<br>ensure they are in line with individual staff roles and<br>responsibilities.                                       | N/A                    | Corporate Services /<br>ICT     | No Action   | No Action |
|        |  | 5  |                        |                                 |   |           |





#### 6.7 PROGRESS TOWARDS THE ICT STRATEGY PLAN

| File Reference:        | 1.1.9.1                                       |
|------------------------|---|
| Reporting Officer:     | Kudzai Matanga, A/Executive Manager Corporate |
|                        | Services                                      |
| Responsible Officer:   | Jason Whiteaker, Chief Executive Officer      |
| Officer Declaration of | Nil   |
| Interest:              |   |
| Voting Requirement:    | Simple majority                               |
| Press release to be    | No  |
| issued:                |   |

#### BRIEF

To provide Council with an update on the progress made towards the ICT Strategy Plan.

This report aims to establish a level of accountability in respect to completing the actions identified through the audit undertaken by LGIS in 2019 in order to ensure that continuous improvement occurs within the organisation.

#### ATTACHMENTS

Attachment 1: ICT Strategic Plan Action Plan.

# A. BACKGROUND / DETAILS

The Shire of Northam is moving through a significant period of change and development. In recognition of this and the need to ensure that it can continue to meet the aspirations of the community, the Shire of Northam has undertaken to put in place a number of Strategic and Business Plans to deliver short, medium, and long term objectives. The Shire of Northam is providing committed strategic planning and leadership, focused on strengthening our community, providing growth, and diversifying the local economy.

#### B. CONSIDERATIONS

#### B.1 Strategic Community / Corporate Business Plan

Theme Area 6 Governance and Leadership

Outcome 1.1: The Shire of Northam is an attractive investment destination for a variety of economic sectors

Objective: Pursue a range of developments in sectors including retirement living, renewable energy, agribusiness, innovation, logistics and aviation; and

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Embrace technology as an enabler for development, and lobby for high speed internet connectivity.

#### **B.2** Financial / Resource Implications

To be advised / determined.

# B.3 Legislative Compliance

Local Government Act 1995 and relevant subsidiary legislation.

# **B.4** Policy Implications

N/A

# B.5 Stakeholder Engagement / Consultation

Nil

# B.6 Risk Implications

| Risk Category      | Description  | Rating<br>(likelihood x<br>consequence)        | Mitigation Action  |
|--------------------|--|--|--|
| Financial          | Lack of<br>investment into<br>ICT  | Possible (3) x<br>Medium (3) =<br>Moderate (9) | ICT Strategic / forward<br>planning involving<br>stakeholders to<br>determine needed and<br>desired current and<br>future outcomes that<br>can be budgeted for.  |
| Health &<br>Safety | EOL/less than<br>WHS ideal ICT<br>hardware, RF<br>and prolonged<br>machine noise<br>exposure | Possible (3) x<br>Medium (3) =<br>Moderate (9) | EOL hardware<br>replacement decisions<br>to consider WHS<br>requirements. Suitable<br>placement or enclosures<br>for noisy ICT gear such as<br>servers and switches.   |
| Reputation         | Slow take up of<br>new<br>technologies   | Likely (4) x<br>Minor (2) =<br>Moderate (8)    | ICT Team continuing to<br>engage with Shire<br>stakeholders, 3 <sup>rd</sup> party<br>vendors, and other<br>councils re: current and<br>emerging technologies<br>and methods of<br>delivering desired<br>services. |

# **B.7** Natural Environment Considerations

N/A





# C. OFFICER'S COMMENT

ICT services are presently provided to approximately 130 full time, part time, and casual employees across the following sites, Administration, Northam depot, Wundowie Depot, Northam library, Wundowie library, Bilya Koort Boodja Cultural centre, Visitor centre, Killara adult day care, Northam aquatic facility, the Wundowie swimming pool, Bush Fire Brigade facilities, as well as to the community and stakeholders. This ICT Strategic Plan establishes a course of action to guide the future development and delivery of ICT services for the Shire of Northam.

| Key to table of | Attachment 1   |                |                     |             |
|-----------------|----------------|----------------|---------------------|-------------|
| Completed       |                |                |                     |             |
|                 |                |                |                     | /           |
| No Action       |                |                |                     |             |
|                 |                |                |                     |             |
| Underway        |                |                |                     |             |
|                 |                |                |                     |             |
| RECOMMENDA      | ATION / COMM   | ITTEE DECISION |                     |             |
| Minute No: Al   | U.247          | X              |                     |             |
| Moved: Ci       | r Mencshelyi   |                |                     |             |
| Seconded: C     |                |                |                     |             |
| That Council re | eceives the up | date as provid | ed in Attachment 1. |             |
|                 |                |                |                     | CARRIED 3/0 |

Clarification was sought in relation to:

 Which will occur first the ICT review or the completion of the Altus roll out?

The Executive Manager Corporate Services advised that the ICT review will be completed first. The Altus role out is expected to have a 10 month timeframe and some of the end modules are not yet completely developed. The Executive Manager Corporate Services also advised that he would arrange for the Business Systems Coordinator, Kunal Sarma, to attend the next Audit & Risk Management Committee meeting and run through the process and ICT strategy.

 Is there potential for the Altus roll out timeframe to push out further than 10 months, as has happened it other councils? The Executive Manager Corporate Services advised that in the cases of



other councils it was a staffing issue that caused the timeframe to blow out. A staff member will need to do 1 month of solid work on the Altus roll out and no other tasks, if they are split between their usual daily tasks plus the Altus work then the timeframe will need to extend. When our new Management Accountant starts the Altus roll out will their priority role.

- How long will the transition be and how much pressure will the finance team be under? The Executive Manager Corporate Services advised that a gradual roll out is preferred, but this will be happening in the background. Come July 1<sup>st</sup> 2023 the whole of the Altus system will be pushed out to the organisation. However, this means that the Budget for 2023/2024 will need to be completed in the old (current) system and transferred over once Altus is online.
- It was noted that the Auditors tender is up this year. The Executive Manager Corporate Services advised that we may do an Audit in late June depending on when the tenders are awarded.

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| Number | Area for Further Development      | Recommendation / Action  | Timeframe   | Responsibility              | Progress To Date  | Status    |
|--------|-----------------------------------|--|-------------|-----------------------------|---|-----------|
| 1      | Governance                        | ICT decisions and operations within the Shire will be<br>controlled and guided through a formalised ICT<br>Governance framework. This framework will ensure the<br>alignment of ICT activities with business priorities. | 2021 / 2026 | Corporate Services /<br>ICT | Draft strategic and operations plans developed. SLAs to be<br>determined.<br>February 2022 Update: In early discussions with external<br>provider regarding SLAs.<br>August 2022 Update: No progress.<br>December 2022 Update: No progress.   | Underway  |
| 2      | Emerging Trends and Technologies  | ICT policies and procedures need to be current enabling<br>the organisation to conduct considered reviews of<br>emerging technologies and trends, to ensure they meet<br>current and emerging needs of the organisation. | 2021 / 2026 | Corporate Services /<br>ICT | Acceptable Use and BYOD policies adopted.   | Completed |
| 3      | Business Systems and Applications | Appropriately managed business systems and applications<br>will help consolidate and streamline business processes.  | 2021/2026   | Corporate Services /<br>ICT | Inventory Register established. RFQ re: potential CRM/RMS<br>upgrade/migration from Synergysoft occurring.<br>February 2022 Update: Tenders have been received and staff<br>will be evaluation and expecting to present to the next Audit<br>Committee meeting.<br>May 2022 Update: No progress.<br>August: Staff are expecting to receive an overview of the Altus<br>System within the month, this will then determine the best way<br>forward. | Underway  |
| 4      | Infrastructure and Technology     | ICT has extensive assets and services under<br>management. The best value and maximum benefit from<br>this investment can only be obtained if suitably managed.  | 2021/2026   | Corporate Services /<br>ICT | Systems manual to be developed. Network communications<br>infrastructure plan to be developed.<br>February 2022 Update: No progress.<br>May 2022 Update: No progress.<br>August 2022, limited progress made largely around the Shires<br>CCTV infrastructure which is having a needs assessment<br>carried out.<br>December 2022 Update: No progress.   | Underway  |
| 5      | Disaster Recovery                 | ICT needs to work with the organisation to establish<br>mission critical services and ensure that disaster recovery<br>and business continuity plans meet current and emerging<br>needs                                  | 2021 / 2026 | Corporate Services /<br>ICT | Adhoc DR / Business Continuity plan in place and partially tested. Data retention plan developed  | Completed |
| 6      | Security                          | The threat of cyber security incidents continues to rise.<br>The Shire needs to develop and implement security<br>policies and procedures to meet this increasing threat.  | 2021 / 2026 | Corporate Services /<br>ICT | Ongoing development and training will always be occurring.<br>May 2022 Update: No progress.<br>August 2022, No progress.<br>December 2022 Update: No progress.  | Underway  |
| 7      | Project Management                | The effective delivery of iCT projects requires a suitable<br>management framework to be implemented   | 2022        | Corporate Services /<br>ICT | Project Management ICT Procedure to be developed.<br>February 2022 Update: No progress.<br>August 2022 Update: No progress.<br>December 2022 Update: No progress.   | No Action |





# 7. URGENT BUSINESS APPROVED BY DECISION

Nil.

#### 8. DATE OF NEXT MEETING

The next Audit and Risk Management Committee meeting is proposed to be held on 25 May 2023 at 5:00pm. (meeting date may vary depending on interim audit)

# 9. DECLARATION OF CLOSURE

There being no further business, the Shire President, Cr C R Antonio, declared the meeting closed at 5.50pm.

| "I certify that the Minutes of the Audit & Ris | sk Management Committee Meeting     |
|--|-------------------------------------|
| held on Friday, 23 February 2023 have be       | een confirmed as a true and correct |
| record."                                       |                                     |

President

Date